



Consolidated Financial Statements

ABC Technologies Holdings Inc.

(previously ABC Group Holdings Parent Inc.)

For the years ended June 30, 2021 and 2020

Management’s responsibility for the consolidated financial statements

The management of ABC Technologies Holdings Inc. (the “Company”) is responsible for the preparation of all information included in the accompanying consolidated financial statements. The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board, and necessarily include some amounts that are based on management’s best estimates and judgments.

The Company maintains a system of internal accounting and administrative controls to provide reasonable assurance that the consolidated financial statements are accurate and reliable and that the assets are safeguarded from loss or unauthorized use. The Company’s external auditors, appointed by shareholders, have prepared their report, which outlines the scope of their examination and expresses their opinion on the consolidated financial statements.

The Board of Directors, through its Audit Committee, is responsible for assuring that management fulfills its financial reporting responsibilities.

The Audit Committee is composed of directors who are not employees of the Company. The Audit Committee meets periodically with management and with the auditors to review and to discuss accounting policy, auditing and financial reporting matters. The Audit Committee reports its findings to the Board of Directors for its consideration in reviewing and approving the consolidated financial statements for issuance to shareholders.

(signed)

Todd Sheppelman
President and Chief Executive Officer

(signed)

David Smith
Chief Financial Officer

September 2, 2021



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INDEPENDENT AUDITORS' REPORT

To the Shareholders of ABC Technologies Holdings Inc.

Opinion

We have audited the consolidated financial statements of ABC Technologies Holdings Inc. (the Entity), which comprise:

- the consolidated statements of financial position as at June 30, 2021 and June 30, 2020
- the consolidated statements of comprehensive income (loss) for the years then ended
- the consolidated statements of changes in equity for the years then ended
- the consolidated statements of cash flows for the years then ended
- and notes to the consolidated financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the “financial statements”).

In our opinion, the accompanying financial statements present fairly, in all material respects, the consolidated financial position of the Entity as at June 30, 2021 and June 30, 2020, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with International Financial Reporting Standards (IFRS).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the “***Auditors’ Responsibilities for the Audit of the Financial Statements***” section of our auditors’ report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements for the year ended June 30, 2021. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

We have determined the matters described below to be the key audit matters to be communicated in our auditors' report.

Existence and accuracy of tooling inventory

Description of the matter

We draw attention to Notes 2.4, 3.6 and 5 of the financial statements. Tooling inventory comprises costs of purchase and costs of conversion, including directly attributable labour and overhead. The tooling inventory balance is \$26.4 million. The Entity applies judgment in determining the appropriateness of costs included in tooling inventory.

Why the matter is a key audit matter

We identified the existence and accuracy of tooling inventory as a key audit matter. This matter represented an area of significant risk given the significant judgment related to the nature and amounts of costs capitalized. Significant auditor judgment was required to evaluate the results of our procedures.

How the matter was addressed in our audit

The primary procedures we performed to address this key audit matter included the following:

For a sample of tooling contracts with tooling inventory, we:

- Compared the costs capitalized to supplier invoices or internal records, as applicable
- Evaluated the appropriateness of the amounts capitalized for labour and overhead cost allocations by comparing the underlying inputs to vendor invoices or payroll records
- Enquired with certain of the Entity's operational personnel who have direct oversight of these contracts

Other Information

Management is responsible for the other information. Other information comprises:

- the information included in Management's Discussion and Analysis filed with the relevant Canadian Securities Commissions.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.



ABC Technologies Holdings Inc
September 2, 2021

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, and remain alert for indications that the other information appears to be materially misstated.

We obtained the information included in Management's Discussion and Analysis filed with the relevant Canadian Securities Commissions as at the date of this auditors' report. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in the auditors' report.

We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.



We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
- Provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group Entity to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.
- Determine, from the matters communicated with those charged with governance, those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the



ABC Technologies Holdings Inc
September 2, 2021

matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our auditors' report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

KPMG LLP

Chartered Professional Accountants, Licensed Public Accountants

The engagement partner on the audit resulting in this auditors' report is Mark Christopher Lehman

Vaughan, Canada
September 2, 2021

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Consolidated Statement of Financial Position

(Expressed in thousands of United States dollars)

	Notes	June 30, 2021	June 30, 2020
Assets			
Current assets			
Cash		\$ 14,912	\$ 74,058
Trade and other receivables	4, 24	76,653	44,958
Inventories	5	82,170	71,364
Prepaid expenses and other	6, 24	34,472	30,748
Total current assets		208,207	221,128
Property, plant and equipment	7	334,775	343,135
Right-of-use assets	8	153,628	155,745
Intangible assets	9	73,346	75,701
Deferred income taxes	18	5,237	1,785
Investment in joint ventures	20	47,412	48,396
Derivative financial assets	24	10,053	—
Goodwill	9	18,944	18,944
Deferred financing costs for revolving credit facilities	12, 17	—	1,901
Other long-term assets		4,027	4,400
Total non-current assets		647,422	650,007
Total assets		\$ 855,629	\$ 871,135
Liabilities and equity			
Current liabilities			
Trade payables		\$ 118,723	\$ 56,285
Accrued liabilities and other payables	10	71,339	67,915
Provisions	11	16,063	14,539
Current portion of long-term debt ¹	12	—	379,200
Current portion of lease liabilities	13	10,351	8,926
Total current liabilities		216,476	526,865
Long-term debt	12	280,000	—
Lease liabilities	13	156,400	153,842
Deferred income taxes	18	32,673	25,110
Derivative financial liabilities	24	2,483	18,747
Other long-term liabilities		2,393	1,732
Total non-current liabilities		473,949	199,431
Total liabilities		690,425	726,296
Equity			
Capital stock	14	2,991	2,991
Other reserves	14	972	—
Retained earnings		151,936	164,286
Foreign currency translation reserve and other		276	(2,323)
Cash flow hedge reserve, including cost of hedging	24	9,029	(20,115)
Total equity		165,204	144,839
Total liabilities and equity		\$ 855,629	\$ 871,135

Commitments and contingencies (note 21)

¹ Long-term debt was classified as current as at June 30, 2020 as required by IFRS because on that date the Company did not have an unconditional right to defer the settlement of the Credit Facilities for at least a 12-month period. On July 30, 2020, the Company amended its Credit Facilities to provide relief for the effects of COVID-19 for fourth quarter of 2020 and all of fiscal year 2021.

Approved on behalf of the Board of Directors:

(signed)
Todd Sheppelman
Director
President and Chief Executive Officer

The accompanying notes are an integral part of these consolidated financial statements.

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Consolidated Statement of Comprehensive Income (Loss)

(Expressed in thousands of United States dollars, except per share figures)

	Notes	For the year ended June 30,	
		2021	2020
Sales		\$ 970,850	\$ 822,887
Cost of sales	5, 15	811,333	723,856
Gross profit		159,517	99,031
Selling, general and administrative	15, 16	132,100	97,039
Loss on disposal and write-down of assets		516	1,122
Loss (gain) on derivative financial instruments	24	(2,518)	2,382
Share of income of joint ventures	20	(5,669)	(4,601)
Operating income		35,088	3,089
Interest expense, net	17	46,336	31,518
Loss before income tax		(11,248)	(28,429)
Income tax expense (recovery)			
Current	18	6,106	(2,903)
Deferred	18	(5,693)	594
Total income tax expense (recovery)		413	(2,309)
Net loss		\$ (11,661)	\$ (26,120)
Other comprehensive income (loss)			
Items that may be recycled subsequently to net earnings:			
Foreign currency translation of foreign operations and other		2,599	(1,591)
Cash flow hedges, net of tax expense of \$8,744 (2020: tax recovery of \$7,083)	24	26,232	(21,248)
Cash flow hedges recycled to net earnings, net of tax expense of \$974 (2020: \$1,151)	24	2,922	3,453
Other comprehensive income (loss)		\$ 31,753	\$ (19,386)
Total comprehensive income (loss) for the period		\$ 20,092	\$ (45,506)
Earnings (loss) per share - basic and diluted	23	\$ (0.22)	\$ (0.50)

The accompanying notes are an integral part of these consolidated financial statements.

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Consolidated Statement of Changes in Equity

(Expressed in thousands of United States dollars)

		Capital stock	Other reserves	Retained earnings	Foreign currency translation reserve	Cash flow hedge reserve ¹	Total
	Notes						
June 30, 2019		\$ 2,991	\$ —	\$ 190,406	\$ (732)	\$ (2,981)	\$ 189,684
Net loss		—	—	(26,120)	—	—	(26,120)
<i>Other comprehensive income (loss):</i>							
Foreign currency translation of foreign operations and other		—	—	—	(1,591)	—	(1,591)
Cash flow hedges, net of reclassification to net earnings, net of taxes	24	—	—	—	—	(17,795)	(17,795)
Cash flow hedges recycled to assets, net of taxes	24	—	—	—	—	661	661
June 30, 2020		\$ 2,991	\$ —	\$ 164,286	\$ (2,323)	\$ (20,115)	\$ 144,839
Net loss		—	—	(11,661)	—	—	(11,661)
Share-based compensation expense	14	—	972	—	—	—	972
<i>Other comprehensive income (loss):</i>							
Foreign currency translation of foreign operations and other		—	—	—	2,599	—	2,599
Cash flow hedges, net of reclassification to net earnings, net of taxes	24	—	—	—	—	29,154	29,154
Cash flow hedges recycled to assets, net of taxes	24	—	—	—	—	(10)	(10)
Dividends paid		—	—	(689)	—	—	(689)
June 30, 2021		\$ 2,991	\$ 972	\$ 151,936	\$ 276	\$ 9,029	\$ 165,204

¹ At June 30, 2021, the cash flow hedge reserve includes a loss of \$2,573 (2020: \$2,305) due to the change in fair value of excluded components being accounted for as the cost of hedging.

The accompanying notes are an integral part of these consolidated financial statements.

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Consolidated Statement of Cash Flows

(Expressed in thousands of United States dollars)

	Notes	For the year ended June 30,	
		2021	2020
Cash flows from (used in) operating activities			
Net loss		\$ (11,661)	\$ (26,120)
<i>Adjustments for:</i>			
Depreciation of property, plant and equipment	7	46,000	40,429
Depreciation of right-of-use assets	8	14,291	13,529
Amortization of intangible assets	9	18,324	12,437
Loss on disposal and write-down of assets		516	1,122
Unrealized loss on derivative financial instruments	24	95	2,938
Interest expense	17	46,336	31,518
Share of income of joint ventures	20	(5,669)	(4,601)
Income tax expense (recovery)	18	413	(2,309)
Share-based compensation expense	14	1,925	—
IPO related costs	16	8,278	—
Changes in:			
Trade and other receivables and prepaid expenses and other		(40,206)	49,396
Inventories		(10,448)	7,067
Trade payables, accrued liabilities and other payables, and provisions		75,534	(57,388)
Cash generated from operating activities		143,728	68,018
Interest received		385	966
Income taxes recovered (paid)		2,784	(6,624)
Interest paid on leases	17	(14,115)	(14,846)
Interest paid on long-term debt and other		(17,445)	(17,477)
Net cash flows from operating activities		115,337	30,037
Cash flows from (used in) investing activities			
Purchases of property, plant and equipment		(36,178)	(72,692)
Payment of acquisition-related payable		—	(5,455)
Dividends received from joint ventures	20	7,109	2,854
Proceeds from disposals of property, plant and equipment		171	263
Additions to intangible assets	9	(16,433)	(21,455)
Net cash flows used in investing activities		(45,331)	(96,485)
Cash flows (used in) from financing activities			
Change in revolving credit facilities	12	195,000	85,000
Repayment of long-term debt	12	(305,000)	—
Principal payments of lease liabilities		(8,800)	(7,522)
Financing costs		(1,835)	(764)
IPO related costs	16	(8,278)	—
Dividends paid		(689)	—
Net cash flows from (used in) financing activities		(129,602)	76,714
Net increase (decrease) in cash		(59,596)	10,266
Net foreign exchange difference		450	(802)
Cash, beginning of period		74,058	64,594
Cash, end of period		\$ 14,912	\$ 74,058

The accompanying notes are an integral part of these consolidated financial statements.

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

1. Corporate information

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.) and its subsidiaries (collectively, "ABC" or the "Company") is a tier one global automotive parts supplier that designs, engineers, manufactures and sells functional and decorative parts, as well as assemblies from injection, blow and polyurethane compression molding processes. The Company also offers interior painting services, and high-quality finish exterior painting through its 50% owned joint ventures. The Company is incorporated and domiciled in Canada. The head office is located at 2 Norelco Drive, Toronto, Ontario, Canada, M9L 2X6. The Company changed its name from ABC Group Holdings Parent Inc. to ABC Technologies Holdings Inc. on January 22, 2021.

On February 22, 2021, the Company completed an initial public offering (the "IPO") by way of secondary offering of 11,000,000 common shares of the Company (approximately 20% of the issued and outstanding common shares) by its then sole shareholder at a price of 10.00 Canadian dollars ("CAD") per common share, for total proceeds to the shareholder of CAD \$110 million. The Company did not receive any proceeds from the secondary offering. On completion of the IPO, the common shares began trading on the Toronto Stock Exchange under the symbol "ABCT".

During the year ended June 30, 2021, the Company incurred \$8,278 of IPO related expenses, consisting mainly of underwriter and professional fees, and \$7,179 of advisory, bonus and other costs. These costs were recorded within selling, general and administrative expenses. The Company also amended its credit agreement with a syndicate of lenders (the "Credit Agreement") upon IPO (note 12), and as a result, \$9,279 and \$1,339 of unamortized deferred financing costs were written off related to the former term facility and the former revolving credit facilities, respectively, and financing costs of \$1,193 that were incurred related to the amendment of the Credit Agreement were recognized as interest expense in the consolidated statement of comprehensive income.

2. Basis of preparation

2.1 Statement of compliance

The consolidated financial statements of the Company have been prepared by management in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB") and using the accounting policies described herein.

These consolidated financial statements were approved by the Company's Board of Directors on September 2, 2021.

2.2 Basis of measurement

The consolidated financial statements have been prepared on a historical cost basis, except for certain financial instruments, which have been measured at fair value, investment in joint ventures and share-based payments.

2.3. Presentation currency

The consolidated financial statements are presented in United States dollars ("USD"), which is the Company's presentation currency. All financial information has been rounded to the nearest thousand (\$000), except per share amounts or when otherwise indicated.

2.4. Use of estimates and judgments

The preparation of the Company's consolidated financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a significant adjustment to the carrying amount of an asset or a liability affected in future periods.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which they occur and in any future periods affected. Information about critical judgments in applying accounting policies that have the most significant effect on the amounts recognized in the consolidated financial statements is included below.

Provisions

The determination of provisions is a complex process that involves judgments about the outcome of future events, the interpretation of laws and regulations, and estimates on the timing and amount of expected future cash flows and discount rates. Changes to these estimates due to factors including, but not limited to, manufacturing process

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

improvements, sales volumes, sales prices, scrap levels, performance period, and required expenditures to fulfill contracts may have a material impact on the amounts presented.

Income taxes

The Company is subject to income taxes in numerous jurisdictions. There are many transactions and calculations for which the ultimate tax determination is uncertain. Where the final tax outcome is different from the amounts that were initially recorded, such differences will impact the current and deferred income tax assets and liabilities in the period in which such determination is made.

Deferred tax assets are recognized to the extent that it is probable that future taxable profit will be available against which the deductible temporary difference or tax loss carry-forwards can be utilized. The recognition of temporary differences and tax loss carry-forwards is based on the Company's estimates of future taxable profits in different tax jurisdictions against which the temporary differences and loss carry-forwards may be utilized.

Deferred tax liabilities are recognized when there are taxable temporary differences that will reverse and result in a future outflow of funds to a tax authority. The Company records a provision for the amount that is expected to be settled, which requires judgment as to the ultimate outcome. Deferred tax liabilities could be impacted by changes in the Company's judgment of the likelihood of a future outflow and estimates of the expected settlement amount, timing of reversals, and the tax laws in the jurisdictions in which the Company operates.

Fair value of derivatives, hedging, and other financial instruments

The fair value of a financial instrument is determined, whenever possible, based on observable market data. If not available, the Company uses its judgment to select a variety of methods and make assumptions that are primarily based on market conditions existing at the end of each reporting period. The Company uses directly and indirectly observable inputs in measuring the value of financial instruments that are not traded in active markets, including interest rate yield curves and foreign exchange rates.

Impairment of non-financial assets

Management applies judgment in assessing the existence of impairment indicators based on internal and external factors. The recoverable amount of a cash-generating unit ("CGU") or an individual asset has been determined as the higher of the CGU's or the asset's fair value less costs of disposal and its value in use. The key estimates the Company applies in determining the value in use include expected future sales, future operating costs, tax rates, discount rates, and terminal growth rate. Management may also be required to make judgments regarding the likelihood of occurrence of a future event. These estimates and assumptions are subject to change as new information becomes available. Changes in assumptions used in determining the recoverable amount could affect the carrying value of the related assets and CGUs.

Development costs

The recognition of development costs as intangible assets involves judgment to assess the division of activities between research and development, types of costs eligible for capitalization, technical feasibility, and future economic benefits.

Leases

The Company is required to measure the present value of lease liabilities using its weighted-average incremental borrowing rate. The estimation of weighted-average incremental borrowing rate is an inherently complex process and involves the exercise of professional judgment. Changes to the estimates and assumptions used to derive the weighted-average incremental borrowing rate could materially affect the balance of lease liabilities, right-of-use assets, depreciation of right-of-use assets, and interest expense.

Share-based compensation

Share-based compensation in the form of restricted share units ("RSUs"), deferred share units ("DSUs"), and stock options, have been provided to certain of our employees, directors, and others. Share-based compensation expense recognized in respect of these plans is based on the fair value of the awards. Generally, the share-based compensation expense is recognized on a straight-line basis over the vesting of the award subject to continued service with the Company through the vesting date.

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

Share-based compensation expense related to stock option awards is recognized and measured based on the grant date fair value, which is determined using the Black-Scholes-Merton option pricing model. Some of the inputs into the Black-Scholes-Merton model are subjective, including the expected volatility of the price of the Company's common shares, the expected term of the options, expected dividend yield, and expected forfeiture rates. These estimates involve inherent uncertainties and are based on management judgment.

Tooling inventory

Management applies judgment in determining the appropriateness of costs included in tooling inventory.

2.5. COVID-19 outbreak

On March 11, 2020, the Coronavirus ("COVID-19") outbreak was declared a pandemic by the World Health Organization. Since then, various extraordinary containment and mitigation measures have been recommended and put in place by public health and governmental authorities across the globe. These measures have caused, and may continue to cause, significant disruption to our business. As a result of the COVID-19 global pandemic, in the middle of March 2020, the Company's original equipment manufacturer ("OEM") customers essentially idled their manufacturing operations in regions around the world, other than China, where manufacturing operations were suspended in January 2020 and February 2020, but resumed in March 2020. The Company, along with the rest of the automotive supply chain, followed its customers and also temporarily idled most of its manufacturing operations in March 2020 and April 2020. This suspension of manufacturing operations and rapid dissipation of customer demand had a negative impact on the Company's financial results during the second half of March 2020 and continued into the fourth quarter of fiscal 2020. In May 2020, the Company gradually restarted its manufacturing facilities under extensive safety measures aligned with the ramp-up in demands from OEM customers as they also resumed their operations.

Impacts of COVID-19 and/or its resurgence, including significant worsening of economic conditions or reduction in production volumes, could deteriorate the financial condition of our supply base, our Company or of our customers, which could lead to, among other things: increased credit risk for us; disruptions or shortages in the supply of critical components and materials (including semiconductors and resin) to us or our customers; and/or temporary shut-downs or slowdowns of one of our production lines or the production lines of one or more of our customers; all of which could have a material adverse effect on business, financial condition, and results of operations. In addition, certain events may prevent us from supplying products to our customers or prevent our customers from being supplied with products necessary for production of vehicles which our products are on, which could result in a range of potential adverse consequences, including business interruption, loss of business and reputational damage. Previous production stoppages related to COVID-19 have resulted in, and may in the future result in, supply disruptions and shortages globally. A prolonged supply disruption or supply shortage could have a material adverse effect on our business, financial condition, and results of operations.

The COVID-19 pandemic is an evolving situation and may continue to have widespread adverse implications on our business environment, operations, cash flows and financial position. The extent of the impact will depend on various factors, including the rate at which economic conditions, operations and demand for vehicles return to pre-COVID levels, any continued or future governmental orders or lock-downs due to COVID-19, or any future wave, and the potential for a recession in key markets due to the effect of the pandemic.

2.6. Apollo acquires majority share of the Company

On June 24, 2021, the Company announced the closing of the sale of a majority share in the Company by ABC Group Canada LP ("ABC LP"), an affiliate of funds managed by Cerberus Capital Management, L.P. ("Cerberus") to certain investment funds managed by affiliates of Apollo Global Management, Inc. ("Apollo"), pursuant to a share purchase agreement dated April 12, 2021 among the Company, ABC LP and Apollo.

Under the terms of the agreement, Apollo purchased approximately 27.7 million common shares of ABC (the "ABC Shares") (representing approximately 51% of the fully diluted ABC Shares) from ABC LP at the USD equivalent of CAD\$10.00 per ABC Share.

As of closing, (i) Apollo, directly or indirectly, beneficially owns or controls approximately 27.7 million ABC shares, representing approximately 52.7% of the issued and outstanding ABC Shares (or 51.0% of the 54.3 million issued and outstanding ABC Shares on a fully-diluted basis), (ii) ABC LP beneficially owns or controls, directly or indirectly, approximately 13.9 million ABC Shares, representing approximately 26.4% of the issued and outstanding ABC Shares (or approximately 25.6% of the issued and outstanding ABC Shares on a fully-diluted basis) and (iii) public shareholders will

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

continue to own approximately 11.0 million ABC Shares, representing approximately 20.9% of the issued and outstanding ABC Shares (or approximately 23.4% of the issued and outstanding ABC Shares on a fully-diluted basis).

During the year ended June 30, 2021, the Company incurred \$3,553 of transaction costs consisting mainly of advisory fees paid to unrelated parties, and \$7,346 of bonus and other costs incurred in connection with the Apollo transaction. These costs were recorded in selling, general and administrative expenses.

3. Significant accounting policies

The following are the significant accounting policies applied by the Company in preparing its consolidated financial statements:

3.1 Basis of consolidation

3.1.1 Subsidiaries

These consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company. Control is achieved when the Company has the power to, directly or indirectly, govern the financial and operating policies of an entity so as to obtain benefits from its activities and when the Company is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. In assessing control, potential voting rights that are presently exercisable or convertible are taken into account.

The accounting policies of subsidiaries have been aligned with the policies adopted by ABC. The financial results of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases.

Significant subsidiaries of the Company include the following:

Legal name	% Ownership	Functional currency
ABC Automotive Systems Inc.	100% wholly owned subsidiary	USD
ABC Group Holdings Inc.	100% wholly owned subsidiary	USD
ABC Plastics Limited	100% wholly owned subsidiary	USD
ABC Technologies Inc. (Ontario)	100% wholly owned subsidiary	USD
ABC Technologies Inc. (Tennessee)	100% wholly owned subsidiary	USD
Grupo ABC Corporativo De Mexico, S.A. de C.V.	100% wholly owned subsidiary	USD
Grupo ABC De Mexico, S.A. De C.V.	100% wholly owned subsidiary	USD
Salga Plastics Inc.	100% wholly owned subsidiary	USD
Undercar Products Group Inc.	100% wholly owned subsidiary	USD

3.1.2 Transactions eliminated on consolidation

Inter-company balances and transactions arising on consolidation are eliminated in preparing the consolidated financial statements.

3.2 Foreign currency

Each subsidiary of the Company maintains accounting records in its functional currency. A subsidiary's functional currency is the currency of the principal economic environment in which it operates. The parent company's functional currency is the USD.

3.2.1 Foreign currency transactions

Transactions carried out in foreign currencies are translated using the exchange rate prevailing at the transaction date. Monetary assets and liabilities denominated in a foreign currency at the reporting date are translated at the exchange rate at that date. The foreign currency gain or loss on such monetary items is recognized as income or expense for the period. Non-monetary assets and liabilities denominated in a foreign currency are translated at the historical exchange rate prevailing at the transaction date.

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

3.2.2 Translation of financial statements of foreign operations

The assets and liabilities of subsidiaries whose functional currency is not the USD are translated into USD at the exchange rate prevailing at the reporting date. The income and expenses of foreign operations whose functional currency is not the USD are translated to USD at the exchange rate prevailing on the date of transaction. Foreign currency differences on translation are recognized in other comprehensive income in the foreign currency translation reserve net of income tax.

3.3 Revenue recognition

Revenue is recognized when the Company satisfies its performance obligation by transferring an asset (ie. good or service) to a customer. An asset is transferred when the customer obtains control of that asset. Costs incurred to obtain or fulfil a contract with a customer are amortized over the life of the program as a reduction to sales.

3.3.1 Sale of finished goods

Revenue from the sale of goods is recognized at the point in time when control of the goods has passed to the buyer, usually as parts are shipped. Revenue from the sale of goods is measured at the fair value of the consideration received or receivable, net of returns, allowances and trade discounts.

3.3.2 Sale of tooling

Revenue from the sale of tooling is recognized at the point in time when control of the goods has passed to the buyer, which is usually when the customer approves the tool for production readiness. When the customer makes progress payments in advance of obtaining control of the tool, the Company recognizes a liability for the progress payments until the performance obligation is satisfied. Such payments generally do not contain a financing component.

3.4 Government grants

The Company recognizes government grants when there is reasonable assurance that the Company will comply with the conditions associated with the grant, and that the grant will be received. Government grants are recognized in profit or loss on a systematic basis over the periods in which the Company recognizes the related expenses for which the grants are intended to compensate, as a deduction to the related expense.

3.5 Cash

Cash in the consolidated statement of financial position comprises cash at banks and on hand, which are subject to an insignificant risk of changes in value.

3.6 Inventories

Inventories are valued at the lower of cost and net realizable value. The cost of inventories comprises all costs of purchase, costs of conversion, including directly attributable labour and overhead, and other costs incurred in bringing the inventories to their present location and condition. Impairment losses are recognized on the basis of net realizable value.

Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs to sell.

3.7 Property, plant and equipment

Property, plant and equipment are stated at cost, net of accumulated depreciation and accumulated impairment losses, if any. When significant components of an item of property, plant, and equipment have different useful lives, they are accounted for as separate items of property, plant, and equipment and depreciated accordingly. Repair and maintenance costs are recognized in profit or loss as incurred.

Depreciation is calculated on a straight-line basis over the estimated useful lives of the assets as follows:

Machinery and equipment	2 to 20 years
Building	15 to 40 years
Production tooling	3 to 4 years
Returnable containers	3 years
Leasehold improvements	Over lease term

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

An item of property, plant and equipment is derecognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss when the asset is derecognized.

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at least annually and adjusted prospectively, if appropriate.

Certain tooling is produced or purchased specifically for the purpose of manufacturing parts for customer orders; these assets are either not sold to the customer, or paid for by the customer as part of the piece price for the parts produced using that tool, which is not subject to volume guarantees. In accordance with IAS 16, *Property, Plant and Equipment*, this tooling is recognized as property, plant and equipment. It is depreciated to match the lesser of estimated useful life and life of the program.

3.8 Impairment of non-financial assets

The Company assesses at each reporting date whether there is an indication that an asset or group of assets (CGUs) may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Company estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or CGU's fair value less costs of disposal and its value in use. It is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. Goodwill is tested annually for impairment.

The fair value less costs of disposal calculation is based on available data from binding sales transactions, conducted at arm's length for similar assets or observable market prices less incremental costs for disposing of the asset. The value in use calculation is based on a discounted cash flow ("DCF") model. The cash flows are derived from board approved five-year budgets and forecasts that are prepared separately for each of the Company's CGUs to which the individual assets are allocated. Cash flow estimates do not include restructuring activities to which the Company is not yet committed or significant future investments that will enhance the asset's performance of the CGU being tested. The recoverable amount is most sensitive to the discount rate used for the DCF model as well as the expected future cash inflows and the growth rates used for extrapolation purposes.

For assets other than goodwill, an assessment is made at each reporting date as to whether there is any indication that previously recognized impairment losses may no longer exist or may have decreased. If such indication exists, the Company estimates the asset's or CGU's recoverable amount. A previously recognized impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognized. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognized for the asset in prior years. Such reversal is recognized in profit or loss.

3.9 Intangible assets and goodwill

The cost of intangible assets acquired in a business combination is their fair value as at the date of acquisition. Intangible assets acquired separately are measured on initial recognition at cost. Following initial recognition, intangible assets are carried at cost less accumulated amortization and accumulated impairment losses, if any. The useful lives of intangible assets are assessed as either finite or indefinite. The Company's intangible assets acquired from a business combination include customer relationships and contracts that are amortized over the period of expected future benefit, which is thirteen and seven years, respectively.

Intangible assets with finite lives are amortized over their useful economic lives and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortization period and the amortization method for an intangible asset with a finite useful life are reviewed at the end of each reporting period and more frequently if conditions warrant. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortization period or method, as appropriate, and are treated as changes in accounting estimates. The amortization expense on intangible assets with finite lives is recognized in profit or loss in the expense category consistent with the function of the intangible assets.

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Company's CGUs that are expected to benefit from the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units.

Goodwill is tested for impairment annually and when circumstances indicate that the carrying value may be impaired. Impairment of goodwill is determined by assessing the recoverable amount of each CGU (or group of CGUs) to which the goodwill relates. Where the recoverable amount of the CGU is less than its carrying amount, an impairment loss is recognized. Impairment losses relating to goodwill cannot be reversed in future periods.

Where goodwill has been allocated to a CGU and part of the operation within that unit is disposed of, the goodwill associated with the disposed operation is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation.

3.9.1 Development intangible assets

The Company incurs development costs in response to specific customer awarded programs, to take them from concept at award to production readiness. Development expenditures, including engineering, design and development costs on an individual project, are recognized as an intangible asset when the Company can demonstrate the following:

- The technical feasibility of completing the intangible asset so that it will be available for use or sale
- Its intention to complete
- Its ability to use or sell the asset
- How the asset will generate future economic benefits
- The availability of adequate technical, financial and other resources to complete the asset
- The ability to measure reliably the expenditure attributable to the asset during development

Following initial recognition of the development expenditure as an asset, the asset is carried at cost less any accumulated amortization and accumulated impairment losses. Amortization of the asset begins when it is available for use. These internally generated intangible assets are amortized on a straight-line basis over the life of the program.

3.9.2 Investment tax credits

The Company claims investment tax credits as a result of incurring scientific research and experimental development expenditures. Investment tax credits are recognized when there is reasonable assurance of their realization. Management has made estimates and assumptions in determining the expenditures eligible for the investment tax credit claim. It is possible that the allowed amount of the investment tax credit claim could be different from the recorded amount upon assessment by the relevant taxing authority. These credits are netted against the costs to which they relate.

3.9.3 Research costs

Research costs are expensed as incurred.

3.10 Taxes

3.10.1 Current income tax

Current income tax assets and liabilities for the current period are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the reporting date in the countries where the Company operates and generates taxable income.

Current income tax relating to items recognized directly in equity is recognized in equity and not in profit or loss. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation, and it establishes provisions where appropriate.

3.10.2 Deferred tax

Deferred tax is provided using the liability method on temporary differences between the tax basis of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

Deferred tax liabilities are recognized for all taxable temporary differences, except:

- When the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable net income; and
- In respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in joint arrangements, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognized for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognized to the extent that it is probable in management's estimation that taxable profit will be available against which the deductible temporary differences and the carry forward of unused tax losses can be utilized, except:

- When the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable net income; and
- In respect of deductible temporary differences associated with investments in subsidiaries, associates and interests in joint arrangements, deferred tax assets are recognized only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are reassessed at each reporting date and are recognized to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered. Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognized outside profit or loss is recognized in correlation to the underlying transaction either in OCI or directly in equity.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current income tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

3.11 Investments in joint ventures

A joint venture ("JV") is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint venture. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control.

The Company accounts for investments in its joint ventures using the equity method.

Under the equity method, the investment in a joint venture is initially recognized at cost, which includes transaction costs. The carrying amount of the investment is adjusted to recognize changes in the Company's share of net assets of the joint venture since the acquisition date.

The consolidated statement of comprehensive income reflect the Company's share of the results of operations of the joint ventures. In addition, when there has been a change recognized directly in the equity of the joint venture, the Company recognizes its share of any changes, when applicable, in the consolidated statement of changes in equity. Unrealized gains and losses resulting from transactions between the Company and the joint venture are eliminated to the extent of the interest in the joint venture; unrealized losses are recognized in the same manner as unrealized gains, but only to the extent that there is no evidence of impairment.

The financial information disclosed related to the joint ventures are prepared for the same reporting period as the Company. When necessary, adjustments are made to bring the accounting policies of the joint ventures in line with those of the Company. After application of the equity method, the Company determines whether it is necessary to recognize an

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

impairment loss on its investment in its joint venture. The Company determines at each reporting date whether there is any objective evidence that the investment in the joint venture is impaired. If this is the case, the Company calculates the amount of impairment as the difference between the recoverable amount of the joint venture and its carrying value and recognizes the loss in share of income of joint ventures in profit or loss.

Upon loss of joint control over the joint venture, the Company measures and recognizes any retained investment at its fair value. Any difference between the carrying amount of the joint venture upon loss of joint control and the fair value of the retained investment and proceeds from disposal is recognized in profit or loss.

The joint ventures of the Company include the following automotive parts suppliers:

Legal name	Country of incorporation	% Ownership
ABC INOAC Exterior Systems Inc.	Canada	50% owned joint venture
ABC INOAC Exterior Systems, LLC	USA	50% owned joint venture
ABCOR Filters Inc.	Canada	50% owned joint venture
Ningbo ABC INOAC Huaxiang Automotive Parts Co. Ltd. ("INOAC Huaxiang")	China	50% owned joint venture

3.12 Financial instruments

3.12.1 Classification and measurement

The Company classifies its financial assets in the following measurement categories:

- Those to be measured subsequently at fair value (either through other comprehensive income ("OCI"), or through profit or loss), and
- Those to be measured at amortized cost.

Financial liabilities are classified and measured based on two categories: amortized cost or fair value through profit or loss.

The classification of financial assets depends on the Company's business model for managing the financial assets and the contractual terms of the cash flows. Derivative financial instruments are measured at fair value through profit or loss except those for which hedge accounting has been applied.

3.12.1.1 Fair value through profit or loss ("FVTPL")

Financial assets purchased and financial liabilities incurred with the intention of generating earnings in the near term, and derivatives other than cash flow hedges, are classified as FVTPL. This category includes certain trade receivables to be sold to a financial institution and derivative financial instruments that do not qualify for hedge accounting. For items classified as FVTPL, the Company initially recognizes such financial assets on the consolidated statement of financial position at fair value and recognizes subsequent changes in profit or loss. Transaction costs incurred are expensed.

3.12.1.2 Fair value through OCI

Subsequent to initial recognition, financial assets classified as fair value through OCI are measured at fair value on the consolidated statement of financial position and changes therein are recognized in OCI. When a financial asset is derecognized, the accumulated gain or loss in OCI is recycled to profit or loss.

3.12.1.3 Amortized cost

Financial assets held to collect contractual cash flows are classified as amortized cost. This category includes cash and trade and other receivables. The Company initially recognizes the carrying amount of such assets, other than trade receivables, on the consolidated statement of financial position at fair value with directly attributable transaction costs, and subsequently measures these at amortized cost using the effective interest rate ("EIR") method, less any impairment losses. Trade receivables are initially measured at transaction price.

3.12.1.4 Other financial liabilities

Financial liabilities that are not classified as FVTPL are classified as other financial liabilities, which include trade payables, accrued liabilities and other payables, provisions, and long-term debt. These financial liabilities are recorded at amortized cost on the consolidated statement of financial position.

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

3.12.2 Impairment of financial assets

The expected credit loss ("ECL") model is used in determining the allowance for doubtful accounts as it relates to trade and other receivables. The Company's allowance is determined by historical experiences, and considers factors including the aging of the balances, the customer's credit worthiness, and updates based on the current economic conditions, expectation of bankruptcies, and the political and economic volatility in the markets or location of customers.

3.12.3 Derivative financial instruments and hedge accounting

3.12.3.1 Initial recognition and subsequent measurement

The Company uses derivative financial instruments such as forward currency contracts and collars to hedge its foreign currency risks and interest rate swaps to hedge its interest rate risks. Such derivative financial instruments are initially recognized at fair value on the date on which a derivative contract is entered into and are subsequently remeasured at fair value. Derivatives are carried as financial assets when the fair value is positive and as financial liabilities when the fair value is negative.

Any gains or losses arising from changes in the fair value of derivatives are taken directly to profit or loss, except for the effective portion of cash flow hedges, which is recognized in OCI. The amount recognized in OCI is later recycled to profit or loss when the hedge item affects profit or loss (in the case of forecast transactions that result in financial assets or financial liabilities) or the associated gains and losses are removed from OCI and included in the initial cost or other carrying amount of the asset or liability (in the case of a hedge of a forecast transaction that subsequently results in the recognition of a non-financial asset or non-financial liability).

3.12.3.2 Hedge accounting

For the purpose of hedge accounting, hedges are classified as:

- Fair value hedges when hedging the exposure to changes in the fair value of a recognized asset or liability or an unrecognized firm commitment;
- Cash flow hedges when hedging the exposure to variability in cash flows that is either attributable to a particular risk associated with a recognized asset or liability or a highly probable forecast transaction or the foreign currency risk in an unrecognized firm commitment; or
- Hedges of a net investment in a foreign operation.

At the inception of a hedge relationship, the Company formally designates and documents the hedge relationship to which it wishes to apply hedge accounting and the risk management objective and strategy for undertaking the hedge. The documentation includes identification of the hedging instrument, the hedged item or transaction, the nature of the risk being hedged and how the entity will assess the effectiveness of changes in the hedging instrument's fair value in offsetting the exposure to changes in the hedged item's fair value or cash flows attributable to the hedged risk. Such hedges are expected to be effective in achieving offsetting changes in fair value or cash flows and are assessed both at inception of the hedge relationship and on an ongoing basis, at minimum, at each reporting date or upon significant change, to determine that they are expected to be effective throughout the financial reporting periods for which they were designated. The Company makes an assessment for a cash flow hedge of a forecast transaction of whether the forecast transaction is highly probable to occur and presents an exposure to variations in cash flows that could ultimately affect earnings.

Currently, the Company has not designated any fair value hedge relationships nor designated hedges of net investments in foreign operations. Cash flow hedges that meet the above criteria for hedge accounting are accounted for as described below:

3.12.3.3 Cash flow hedges

The Company determines whether an economic relationship exists between the cash flows of the hedged item and hedging instrument based on an evaluation of qualitative characteristics of these items and the hedged risk that is supported by quantitative analysis at inception. The Company considers whether the critical terms of the hedged item and hedging instrument closely align when assessing the presence of an economic relationship. The Company evaluates whether the cash flows of the hedged item and the hedging instrument respond similarly to the hedged risk, such as benchmark interest rate or foreign currency. The Company further supports this qualitative assessment by using regression analysis at inception to assess whether the hedging instrument is expected to be and has been highly effective in offsetting

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

changes in the present value of the hedged item. The effective portion of the gain or loss on the hedging instrument is recognized in OCI in the cash flow hedge reserve, while any ineffective portion is recognized immediately in profit or loss.

By using derivative financial instruments to hedge exposures to changes in interest rates and foreign currency exchange rates, the Company exposes itself to credit risk of the counterparties to the derivatives, which is not offset by the hedged items. This exposure is primarily managed by entering into derivative financial instruments with Canadian Schedule 1 banks that have investment grade credit ratings.

At each reporting date, the Company assesses whether the derivative designated in each hedging relationship is expected to be effective in offsetting changes in cash flows of the hedged item prospectively. Sources of ineffectiveness include:

- the effect of the counterparty and the Company's own credit risk on the fair value of the derivative financial instruments, which is not reflected in the fair value of the hedged items attributable to the changes in interest rate and foreign currency;
- differences in maturities of the derivative financial instruments and the hedged items; and
- if the initial fair value of the hedging instrument is other than zero at the date of inception of the hedging relationship.

Amounts accumulated in equity are recycled in the periods when the hedged item affects profit or loss, as follows:

- Where the hedged item subsequently results in the recognition of a non-financial asset, such as inventory, the deferred hedging gains and losses and cost of hedging, if any, are included within the initial cost of the asset. The deferred amounts are ultimately recognized in profit or loss as the hedged item affects profit or loss through cost of sales.
- The gain or loss relating to the effective portion of the interest rate swaps hedging variable rate borrowings is recognized in profit or loss within interest expense at the same time as the interest expense on the hedged borrowings.
- The gain or loss relating to the effective portion of the foreign currency forwards or collars, and cost of hedging, to mitigate the impact of loss from fluctuations in currencies in certain costs within selling, general and administrative expense is recognized in profit or loss at the same time as the forecast transaction affects profit or loss.

When a hedging instrument no longer meets the criteria for hedge accounting, any cumulative deferred gain or loss and deferred costs of hedging in equity at that time remains in equity until the forecast transaction occurs. When the forecast transaction is no longer expected to occur, the cumulative gain or loss and deferred costs of hedging that were reported in equity are immediately recycled to profit or loss.

3.12.3.4 Cost of hedging reserve

The Company uses forward exchange contracts and collars to hedge the variability in cash flows arising from changes in foreign exchange rates on forecast transactions. The Company designates only the forward element of the forward exchange contracts and the intrinsic value of the options as the hedging instrument in the cash flow hedging relationships. Foreign currency basis adjustments and time value of options are excluded from the hedging instruments and recognized in OCI and accumulated in a cost of hedging reserve, as a separate component within equity. The gains or losses in the reserve are removed and accounted for similar to cash flow hedges that qualify for hedge accounting as described above.

3.13 Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data is available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

All assets and liabilities for which fair value is measured or disclosed in the consolidated financial statements are categorized within the fair value hierarchy. This is described, as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities.

Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.

Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

3.14 Provisions

3.14.1 General

Provisions are recognized when the Company has a present obligation as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Where the Company expects some or all of a provision to be reimbursed, the reimbursement is recognized as a separate asset but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the consolidated statement of comprehensive income, net of any reimbursement. If the effect of the time value of money is material, cash flows reflecting the risks specific to the provision are discounted using a current pre-tax rate. When discounting is used, the increase in the provision due to the passage of time is recognized as a finance cost.

3.14.2 Onerous contracts

A provision for onerous contracts is recognized when the unavoidable costs of meeting the Company's obligations under a contract exceed the expected benefits to be received from a contract. The provision is measured at the present value of the lower of the expected cost of terminating the contract and the expected net cost of completing the contract.

3.15 Leases

At inception of a contract, the Company assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether:

- the contract involves the use of an identified asset;
- the Company has the right to obtain substantially all of the economic benefits from use of the asset throughout the period of use; and
- the Company has the right to direct the use of the asset.

The Company recognizes a right-of-use asset and a lease liability at the lease commencement date.

The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred, and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The estimated useful lives of right-of-use assets are determined on the same basis as those of property, plant and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Company's incremental borrowing rate.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual value guarantee; and

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

- the exercise price under a purchase option that the Company is reasonably certain to exercise, lease payments in an optional renewal period if the Company is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Company is reasonably certain not to terminate early.

The lease liabilities are measured at amortized cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Company's estimate of the amount expected to be payable under a residual value guarantee, or if the Company changes its assessment of whether it will exercise a purchase, extension or termination option. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The Company presents right-of-use assets outside of property, plant and equipment in its own category and lease liabilities as a separate category in the consolidated statement of financial position.

Short-term leases and leases of low value assets

The Company has elected not to recognize right-of-use assets and lease liabilities for short-term leases with a term of 12 months or less and leases of low value assets. The Company recognizes the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

3.16 Operating segments

An operating segment is a component of the Company whose operating results are routinely evaluated by the Company's chief operating decision maker ("CODM") to allocate resources and assess performance and for which discrete financial information is available. An operating segment engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Company's other components.

The Company's CODM is the Chief Executive Officer.

3.17 Recently adopted accounting standards and policies

Amendments to hedge accounting requirements - phase 1

Beginning July 1, 2020, the Company adopted the amendments to IFRS 9 Financial Instruments, IAS 39 Financial Instruments: Recognition and Measurement and IFRS 7 Financial Instruments: Disclosures to address the potential effects Interbank Offered Rates ("IBOR") reform could have on financial reporting. The amendments modify specific hedge accounting requirements to allow entities to assume that the interest rate benchmark on which the hedged cash flows and the cash flows of which the hedging instrument are based on, are not altered as a result of IBOR reform. The adoption of the amendments to IFRS 9, IAS 39 and IFRS 7 did not have a material impact on the consolidated financial statements.

Adoption of IFRS 2 - Share-Based Payment

Concurrent with the closing of the IPO, the Company established an incentive plan (the "Omnibus Plan") to attract, retain and motivate key employees and consultants, align the interest of such individuals with Company's shareholders and encourage ownership of the Company's common shares by such individuals. The Company also adopted a deferred share unit plan, allowing non-employee directors to receive a portion of their remuneration in the form of DSUs.

Equity-settled share-based payments to employees and others providing similar services are measured at the fair value of the equity instrument at the grant date. Details regarding the determination of the fair value of equity-settled share-based transactions are set out in note 14. Fair value is not subsequently re-measured unless the conditions on which the award was granted are modified. The fair value determined at the grant date of the equity-settled share-based payments is expensed on a straight-line basis over the vesting period in selling, general and administrative expenses, based on the Company's estimate of the number of equity instruments that will eventually vest. Adjustments are made to reflect expected and actual forfeitures during the vesting period due to failure to satisfy service conditions.

For cash-settled share-based payments, the initial grant is recognized at fair value in selling, general and administrative expenses on the grant date, with a corresponding liability recorded in the statement of financial position. The liability is remeasured at the end of each reporting period and at the date of settlement, with any changes in fair value recognized in selling, general and administrative expenses.

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

3.18 Standards issued but not yet effective

Definition of accounting estimates (Amendments to IAS 8)

In February 2021, IASB issued amendments to IAS 8, Accounting Policies, Changes in Accounting Estimates and Errors, to clarify how companies should distinguish changes in accounting policies from changes in accounting estimates, with a primary focus on the definition of and clarifications on accounting estimates.

The amendments are effective for annual periods beginning on or after January 1, 2023. Earlier application is permitted. The Company is currently assessing the impact of these amendments.

Interest Rate Benchmark Reform—Phase 2 (Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16)

On August 27, 2020, the IASB finalized its response to the ongoing reform of inter-bank offered rates and other interest rate benchmarks by issuing a package of amendments to IFRS Standards. The amendments complement those issued in 2019 as part of Phase 1 amendments and mainly relate to:

- Changes to contractual cash flows: A company will not have to derecognize the carrying amount of financial instruments for changes required by the reform, but will instead update the effective interest rate to reflect the change to the alternative benchmark rate;
- Hedge accounting: A company will not have to discontinue its hedge accounting solely because it makes changes required by the reform, if the hedge meets other hedge accounting criteria; and
- Disclosures: A company will be required to disclose information about new risks arising from the reform and how it manages the transition to alternative benchmark rates.

The amendments are effective for annual periods beginning on or after January 1, 2021. The Company does not expect these amendments to have a material impact on its financial statements.

Onerous Contracts – Cost of Fulfilling a Contract (Amendments to IAS 37)

On May 14, 2020, the IASB issued Onerous Contracts – Cost of Fulfilling a Contract (Amendments to IAS 37). The IASB's amendments clarify which costs should be included as a cost of fulfilling a contract when determining whether a contract is onerous.

The amendments are effective for annual periods beginning on or after January 1, 2022 and apply to contracts existing at the date when the amendments are first applied. Early adoption is permitted. The Company is currently assessing the impact of these amendments.

Amendments to IAS 1

On January 23, 2020, the IASB issued amendments to IAS 1 Presentation of Financial Statements, to clarify the classification of liabilities as current or non-current. On July 15, 2020 the IASB issued an amendment to defer the effective date by one year. The amendments are effective for annual periods beginning on or after January 1, 2023. Early adoption is permitted.

The amendments aim to promote consistency in applying the requirements by helping companies determine whether, in the statement of financial position, debt and other liabilities with an uncertain settlement date should be classified as current (due or potentially due to be settled within one year) or non-current. The amendments clarify, not change, existing requirements, and so are not expected to affect companies' financial statements significantly.

The Company is currently assessing the impact of these amendments on its consolidated financial statements.

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

4. Trade and other receivables

		June 30, 2021	June 30, 2020
	Notes		
Trade receivables		\$ 73,662	\$ 42,485
Receivables from joint ventures	20	2,991	2,473
Total trade and other receivables		\$ 76,653	\$ 44,958

Trade receivables are non-interest bearing and are generally on terms of 30–90 days from invoice date. The Company's customers are largely composed of large OEMs and large tier one suppliers to those OEMs where products are shipped with high frequency, often daily, to customer production lines on continuous flow requirement contracts.

As at June 30, 2021, trade receivables with an initial carrying value of \$711 were impaired and fully provided for (2020: \$916).

The Company has an agreement with a financial institution to sell a portion of its receivables. Under the agreement, the receivables are sold and the Company does not retain any credit risk in the event of insolvency or inability to collect. Consequently, the Company has derecognized the receivables as substantially all the risks and rewards of ownership of the assets have been transferred. The Company's exposures to credit and currency risks, and impairment losses related to trade and other receivables, are disclosed in note 24.4.2.

5. Inventories

		June 30, 2021	June 30, 2020
Raw materials and components		\$ 32,053	\$ 27,068
Finished goods and work in progress		23,735	20,195
Tooling		26,382	24,101
Total inventories		\$ 82,170	\$ 71,364

During the year ended June 30, 2021, inventories of \$809,510 (2020: \$722,574) were recognized in cost of sales.

6. Prepaid expenses and other

		June 30, 2021	June 30, 2020
	Notes		
Recoverable value-added taxes, net		\$ 13,110	\$ 9,778
Income taxes recoverable		4,421	12,300
Current portion of derivative financial assets	24	5,524	599
Government grant receivable	15	—	2,939
Scientific Research and Experimental Development tax credit receivable		3,283	—
Other		8,134	5,132
Total prepaid expenses and other		\$ 34,472	\$ 30,748

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

7. Property, plant and equipment

	Land and Building	Machinery and equipment	Construction in Progress	Production tooling	Returnable containers	Leasehold improve- ments	Total
Cost							
June 30, 2019	\$ 7,645	\$ 322,760	\$ 51,350	\$ 18,264	\$ 6,909	\$ 5,685	\$ 412,613
Additions	273	1,051	55,474	1,952	7	230	58,987
Transfers	70	63,429	(77,940)	9,174	3,483	1,784	—
Disposals	—	(2,383)	—	(11)	(117)	—	(2,511)
Foreign exchange	(345)	(2,083)	(114)	(17)	(24)	(5)	(2,588)
June 30, 2020	\$ 7,643	\$ 382,774	\$ 28,770	\$ 29,362	\$ 10,258	\$ 7,694	\$ 466,501
Additions	31	1,162	35,314	—	250	209	36,966
Transfers	—	17,460	(35,561)	14,735	2,640	726	—
Disposals	(86)	(1,012)	—	(166)	(74)	—	(1,338)
Foreign exchange	267	897	189	141	6	1	1,501
June 30, 2021	\$ 7,855	\$ 401,281	\$ 28,712	\$ 44,072	\$ 13,080	\$ 8,630	\$ 503,630
Accumulated depreciation							
June 30, 2019	\$ 541	\$ 73,709	\$ —	\$ 6,826	\$ 3,976	\$ 445	\$ 85,497
Depreciation	225	34,910	—	3,414	1,413	467	40,429
Disposals	—	(1,096)	—	—	(30)	—	(1,126)
Foreign exchange	(53)	(1,344)	—	(9)	(27)	(1)	(1,434)
June 30, 2020	\$ 713	\$ 106,179	\$ —	\$ 10,231	\$ 5,332	\$ 911	\$ 123,366
Depreciation	228	36,660	—	6,120	2,412	580	46,000
Disposals	—	(1,013)	—	(6)	(41)	—	(1,060)
Foreign exchange	19	464	—	57	11	(2)	549
June 30, 2021	\$ 960	\$ 142,290	\$ —	\$ 16,402	\$ 7,714	\$ 1,489	\$ 168,855
Net book value							
June 30, 2021	\$ 6,895	\$ 258,991	\$ 28,712	\$ 27,670	\$ 5,366	\$ 7,141	\$ 334,775
June 30, 2020	\$ 6,930	\$ 276,595	\$ 28,770	\$ 19,131	\$ 4,926	\$ 6,783	\$ 343,135

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

8. Right-of-use assets

	Land and Building	Machinery and equipment	Total
Cost			
June 30, 2019	\$ —	\$ —	\$ —
Initial recognition on transition to IFRS 16	161,277	914	162,191
Additions	5,297	1,831	7,128
Exchange differences	(43)	(29)	(72)
June 30, 2020	\$ 166,531	\$ 2,716	\$ 169,247
Additions	63	820	883
Modifications/reassessments	12,378	(155)	12,223
Termination of leases	(337)	(1,450)	(1,787)
Exchange differences	267	23	290
June 30, 2021	\$ 178,902	\$ 1,954	\$ 180,856
Accumulated depreciation			
June 30, 2019	\$ —	\$ —	\$ —
Depreciation	12,749	780	13,529
Exchange differences	(11)	(16)	(27)
June 30, 2020	\$ 12,738	\$ 764	\$ 13,502
Depreciation	13,546	745	14,291
Termination of leases	(171)	(715)	(886)
Exchange differences	291	30	321
June 30, 2021	\$ 26,404	\$ 824	\$ 27,228
Net book value			
June 30, 2021	\$ 152,498	\$ 1,130	\$ 153,628
June 30, 2020	\$ 153,793	\$ 1,952	\$ 155,745

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

9. Intangible assets and goodwill

	<u>Customer contracts</u>	<u>Customer relationships</u>	<u>Development intangibles</u>	<u>Total Intangible Assets</u>	<u>Goodwill</u>
Cost					
June 30, 2019	\$ 24,795	\$ 14,495	\$ 50,228	\$ 89,518	\$ 18,944
Additions	—	—	21,455	21,455	—
June 30, 2020	\$ 24,795	\$ 14,495	\$ 71,683	\$ 110,973	\$ 18,944
Additions	—	—	16,433	16,433	—
Write-off of assets	—	—	(464)	(464)	—
June 30, 2021	\$ 24,795	\$ 14,495	87,652	126,942	\$ 18,944
Accumulated amortization					
June 30, 2019	\$ 10,626	\$ 3,345	\$ 8,864	\$ 22,835	\$ —
Amortization	3,542	1,115	7,780	12,437	—
June 30, 2020	\$ 14,168	\$ 4,460	\$ 16,644	\$ 35,272	\$ —
Amortization	3,542	1,115	13,667	18,324	—
June 30, 2021	17,710	\$ 5,575	30,311	53,596	\$ —
Net book value					
June 30, 2021	7,085	\$ 8,920	57,341	73,346	\$ 18,944
June 30, 2020	\$ 10,627	\$ 10,035	\$ 55,039	\$ 75,701	\$ 18,944

The Company allocated \$18,944, being all of its goodwill, to its North American CGU. During the fourth quarter of 2021, the Company performed a goodwill impairment test, and the recoverable amount of the CGU was determined to be higher than the carrying value. The recoverable amount of the CGU for the year ended June 30, 2021 was determined as value in use, which was calculated using key assumptions, including a five-year forecast period, 1.5% terminal growth rate and a discount rate of 14.4%. A reasonable change in these assumptions would not have resulted in impairment.

10. Accrued liabilities and other payables

	<u>June 30, 2021</u>	<u>June 30, 2020</u>
Accrued payroll and employee benefits	\$ 30,768	\$ 28,996
Unearned tooling revenue	13,709	12,729
Tooling-related accruals	5,476	2,714
Current portion of derivative liability	2,972	7,645
Other	18,414	15,831
Total accrued liabilities and other payables	\$ 71,339	\$ 67,915

Unearned tooling revenue relates to advance consideration received for tooling contracts, for which revenue recognition criteria are not met at the reporting date. During the year ended June 30, 2021, the Company recognized \$10,648 (2020: \$5,211) of revenues that was included in unearned tooling revenue liability at the beginning of the year.

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

11. Provisions

The following table provides a continuity of the provision balances for the years ended June 30, 2021 and 2020:

	<u>Provisions</u>	
June 30, 2019	\$	13,019
Additions during the year		17,753
Utilized		(9,326)
Reversals		(6,907)
June 30, 2020	\$	14,539
Additions during the period		20,837
Utilized		(12,287)
Reversals		(7,026)
June 30, 2021	\$	16,063

As at June 30, 2021 and 2020, provisions include estimated amounts owed as a result of modifications to contractual terms of customer contracts, warranties, and onerous contract provisions relating to certain tooling contracts.

12. Long-term debt

	<u>Maturity</u>	<u>June 30, 2021</u>	<u>June 30, 2020</u>
Term facility			
Principal outstanding		\$ —	\$ 305,000
Less: Unamortized deferred financing costs on term facility		—	10,800
Total term facility		\$ —	\$ 294,200
Revolving credit facilities	February 22, 2025	280,000	85,000
Total long-term debt		\$ 280,000	\$ 379,200
Less: Current portion		\$ —	\$ 379,200
Non-current portion		\$ 280,000	\$ —

Prior to the IPO, the Company had a Credit Agreement with a syndicate of lenders which consisted of (i) a \$293,000 term facility maturing on May 9, 2023 (June 30, 2020: \$305,000), (ii) a \$130,000 revolving credit facility and two swingline facilities in the aggregate amount of \$20,000 (the "Revolver A") maturing on May 9, 2023, (iii) an additional \$50,000 revolving credit facility maturing on April 16, 2021 (the "Revolver B" and together with the Revolver A and the term facility, the "Credit Facilities"). Prior to the IPO, no amounts were drawn on either Revolver A or Revolver B (June 30, 2020: \$85,000 drawn on Revolver A).

On February 22, 2021, immediately after the closing of the IPO, the Credit Agreement was amended to increase the size of Revolver A to \$450,000, inclusive of two swingline facilities in the aggregate amount of \$20,000. On the same day, \$293,000 of Revolver A was used to settle the outstanding term facility. The \$50,000 unused Revolver B was terminated. As a result of the amendment, the unamortized balance of the deferred financing costs on the former term facility of \$9,279 was written off, as well as \$1,339 of unamortized deferred financing costs on the former revolving credit facilities. The Company incurred \$1,193 of financing fees for the amendment. These amounts were included as interest expense in the consolidated statement of comprehensive income.

At June 30, 2021, the Company had aggregate amounts outstanding under the Credit Facilities of \$280,000, maturing February 22, 2025. As at June 30, 2021, the Company had \$169,137 available on its Credit Facilities.

Borrowings under the Credit Facilities bear interest at short-term floating rates plus a fixed spread, which varies in accordance with the Company's Total Net Debt to EBITDA Ratio (as defined in the Credit Agreement). The Company has hedged a portion of this interest rate position (refer to note 24). As at June 30, 2021, the average interest rate on the

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

Credit Facilities was 3.38% (June 30, 2020: 3.36%) and \$863 (June 30, 2020: \$2,455) of letters of credit were issued against the Credit Facilities.

The Credit Facilities require the Company to maintain certain financial covenants and contain other covenants that, subject to certain exceptions, restrict the ability of the Company and its subsidiaries to create security interests, incur additional indebtedness or dispose of all or substantially all of its assets. As at June 30, 2021, the Company was in compliance with all of its covenants.

The Credit Facilities are collateralized by a security agreement over the property and assets of a majority of the wholly-owned subsidiaries of the Company.

Prior to their write-off during the year ended June 30, 2021, the unamortized deferred financing costs on the term facility were being amortized using the effective interest rate ("EIR") method, and those related to the revolving credit facilities were being amortized straight-line over the term of the underlying Credit Agreement.

The following table provides a continuity of the long-term debt balances:

	<u>Long-term debt</u>
June 30, 2019	\$ 296,632
Increase in deferred financing costs	(328)
Impact of changes in expected cash flow on deferred financing costs	(5,921)
Amortization of deferred financing costs	3,817
Amounts drawn on revolving credit facilities	85,000
June 30, 2020	\$ 379,200
Increase in deferred financing costs	(648)
Impact of changes in expected cash flow on deferred financing costs ¹	9,035
Amortization of deferred financing costs	2,413
Repayment of long-term debt	(305,000)
Change in revolving credit facilities	195,000
June 30, 2021	\$ 280,000

¹ Includes the write-off of deferred financing costs as a result of amendments made to the Credit Agreement upon IPO. \$9,279 of unamortized deferred financing cost related to the former term facility was written off during the year ended June 30, 2021. Additionally, \$1,339 of unamortized deferred financing cost related to the former revolving credit facilities previously classified as a non-current asset was also written off during the year ended June 30, 2021.

12.1. Debt covenants at June 30, 2020 - COVID-19 Relief Measures

During the months of May and June 2020, the Company worked with its lenders to amend the Credit Facilities to provide covenant relief due to conditions caused by COVID-19. As at June 30, 2020, a term sheet had been agreed with the agent bank as well as a timeline to complete an amendment by July 31, 2020. As at June 30, 2020, the Company had obtained a suspension of compliance with its covenants until July 31, 2020 in full anticipation of successfully completing the amendment. On July 30, 2020, the Company completed the amendment to its Credit Facilities providing financial covenant relief over the following 12 months.

The amendments provide that, among other things, the Company's calculation of Total Net Debt to EBITDA Ratio (as defined in the Credit Agreement) which is based on the trailing four quarters, would exclude EBITDA from the quarter ended June 30, 2020, and instead would be based on the annualized total of the remaining three applicable quarters (i.e. the sum of the three applicable quarters divided by three fourths). As a result, the impact of the COVID-19 related shutdown of the industry, including most of the Company's and its customers' operations, which occurred during the fourth quarter of the Company's fiscal 2020, would be ignored for the purpose of financial covenant calculations under the Credit Agreement during the period of relief.

In accordance with IFRS, the Company was required to present its debt as a current liability at June 30, 2020 because at that date it had not completed the amendment such that the Company would have an unconditional right to defer the settlement of the Credit Facilities for at least 12 months. On July 30, 2020, upon obtaining the amendment, the Company

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

re-classified the non-current portion to long-term debt. The Company did not experience an event of default or a breach of its covenants under its Credit Agreement, for which it had not been provided a suspension during the year ended June 30, 2020.

13. Lease liabilities

The Company enters into lease arrangements for certain premises and machinery and equipment. The following table provides a continuity of the lease liability balances for the years ended June 30, 2021 and 2020:

	Lease liabilities	
June 30, 2019	\$	—
Initial recognition on transition to IFRS 16		163,495
Additions		7,128
Payments		(22,368)
Accretion		14,846
Exchange differences		(333)
June 30, 2020		162,768
Additions		882
Modifications/Reassessments		12,223
Payments		(22,915)
Accretion		14,115
Termination of leases		(956)
Exchange differences		634
June 30, 2021	\$	166,751
Less: Current portion	\$	10,351
Non-current portion	\$	156,400

Principal repayments of lease liabilities as at June 30, 2021 are as follows:

Payments:		
Within one year	\$	23,479
1 - 3 years		44,802
4 - 5 years		40,471
Thereafter		167,946

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

14. Capital stock

14.1. Share Capital

The Company's authorized share capital consists of an unlimited number of common shares without nominal or par value.

As of February 22, 2021, 100,000 of common shares were outstanding. Prior to the IPO closing, the Company effected a stock split on a one-to-525.22392 basis (the "Pre-Closing Capital Change"), such that immediately prior to the IPO, there were 52,522,392 common shares outstanding.

On February 22, 2021, the Company completed its IPO by way of secondary offering of 11,000,000 common shares of the Company by its shareholder at a price of CAD \$10.00 per share, for total proceeds to its shareholder of CAD \$110,000,000. The Company did not receive any proceeds from the secondary offering.

	Common Shares	
	Number of shares	\$
As at June 30, 2020	100,000	\$ 2,991
Pre-Closing Capital Change	52,422,392	—
As at June 30, 2021	52,522,392	\$ 2,991

The Company paid \$689 of dividends on its common shares on June 30, 2021 (CAD \$0.015833 per common share).

14.2. Stock Options and RSUs

Subsequent to the closing of IPO, the Company established the Omnibus Plan to attract, retain and motivate key employees and consultants, align the interest of such individuals with Company's shareholders and encourage ownership of the Company's common shares by such individuals. The total number of common shares that can be issued in the form of awards is 6,040,075.

Stock Options

The number and the timing of the stock options granted to employees is determined by the Board of Directors. The exercise price per share with respect to each stock option is also determined by the Board of Directors but cannot be less than the closing price on the day immediately preceding the day on which the stock option is granted. Stock options vest over a period of three years. Stock options granted under the plan may be exercised during a period not exceeding ten years from the grant date subject to earlier termination due to employment termination, death or disability.

During the year ended June 30, 2021, 1,110,769 options were granted to eligible participants and 16,071 options were cancelled. There were no options exercised, expired, or forfeited. As at June 30, 2021, 1,094,698 options remain outstanding.

Changes in the number of share options with their average exercise price per options are summarized below:

	Options	Weighted Average exercise price (CAD\$)
Share options outstanding June 30, 2020	—	—
Granted	1,110,769	10.00
Cancelled	16,071	10.00
Share options outstanding June 30, 2021	1,094,698	10.00
Vested share options, June 30, 2021	—	—

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

The Company uses the Black-Scholes-Merton option pricing model to calculate the fair value of options at the date of grant. Following are the weighted-average assumptions used in the model to determine the fair value of the share options granted:

Risk-free interest rate	1.23%
Expected life of options	10 years
Expected dividend yield	1.50%
Expected volatility	35.12%
Share price (USD - \$7.87 per option)	CAD \$10.00
Exercise price (USD - \$7.87 per option)	CAD \$10.00

Expected volatility was determined based upon the historical average volatility of comparable public companies. The fair value of the options is recognized as share-based compensation expense over the vesting period. For the year ended June 30, 2021, share-based compensation expense amounted to \$508 and was recorded within selling, general and administrative expenses.

RSUs

RSUs are issued by the Board of Directors pursuant to the Omnibus Plan and are equity-settled. RSUs vest over a three year period subject to participants' continued employment. The initial fair value of the RSUs is measured as the number of units granted multiplied by the share price on grant date and is subsequently recognized as share-based compensation expense over the vesting period.

During the year ended June 30, 2021, 617,781 RSUs were granted to eligible participants, 6,805 units were redeemed, and 5,954 units were cancelled. As at June 30, 2021, 605,022 RSUs remain outstanding. For the year ended June 30, 2021, the Company recorded an expense of \$514 related to RSUs as share-based compensation within selling, general and administrative expenses related to RSUs.

14.3. DSUs

Effective February 22, 2021, a directors' deferred share unit plan was adopted by the Board of Directors, allowing non-employee directors to receive a portion of their remuneration in the form of DSUs. The DSUs vest immediately at the time of the grant and are entitled to be paid in cash upon the director's departure from service.

During the year ended June 30, 2021, 124,254 DSUs were granted to non-employee directors under the deferred share unit plan. During the year ended June 30, 2021, the Company recorded an expense of \$902 related to DSUs as share-based compensation expense within selling, general and administrative expenses.

14.4. Value Creation Plan

The Company has a Value Creation Plan ("VCP") to motivate and retain certain individuals to contribute to the attainment of the long-term performance goals of the Company and ABC LP. Pursuant to the terms of the VCP, eligible participants may be issued units ("Participant Units") to receive certain cash distributions from a designated pool (the "VCP Pool") based on net cash distributions over an established threshold amount. The Participant Units are non-voting and are not convertible into any equity or voting securities. During the year ended June 30, 2021, distributions of \$6,945 have been made from the VCP Pool. As of June 30, 2021, the VCP Pool has a balance of \$12 to be paid.

14.5. ABC Group Canada LP Equity Incentive Plan

ABC LP has an equity structure comprised of Class A interests, owned by an investment fund managed by Cerberus Capital Management LP, and Class P interests, held by certain directors and officers of the Company and others. The Class P interests are entitled to receive a proportionate share of distributable profits of ABC LP after the Class A interest holders have received distributions ("ABC LP Equity Incentive Plan"), in aggregate, equal to (a) the capital contributions represented by the Class A interests and (b) 10% per annum compounded rate of return in respect of (a). Although the ABC LP Equity Incentive Plan is considered a group-based payment plan, the Company does not have obligations to either participants or to ABC LP under the plan. Therefore, no amounts related to the ABC LP Plan have been recorded in the Company's consolidated financial statements as at June 30, 2021.

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

15. Government grants

In response to COVID-19 many governments around the world have provided various subsidy programs to assist companies during the pandemic. The Company has received government assistance in regions where such assistance is available and where the Company is eligible for the subsidy programs.

The Company participates in the Canada Emergency Wage Subsidy (“CEWS”) program in Canada, which was announced in March 2020. CEWS provides a wage subsidy on eligible remuneration, subject to limits per employee, to eligible employers based on certain criteria, including demonstration of revenue declines as a result of COVID-19. Through the CEWS program, the Company has recovered \$12,849 for the year ended June 30, 2021 (2020: \$11,550), of which \$nil remains receivable as at June 30, 2021 (2020: \$2,939). This benefit has been recorded in the consolidated statement of comprehensive income as a deduction to the related expenses. Of the amount recorded, \$10,266 was applied to cost of sales for the year ended June 30, 2021 (2020: \$6,556). The remainder was applied to selling, general and administrative expenses.

16. Selling, general and administrative expense

	For the year ended June 30,	
	2021	2020
Wages and benefits	\$ 50,372	\$ 47,896
Professional fees	7,634	11,016
Depreciation and amortization	21,231	14,964
Business transformation related costs	6,059	6,221
IPO related costs	8,278	—
Information technology	5,830	4,735
Foreign exchange loss	2,776	2,946
Travel expense	475	1,920
Freight and duty	1,495	1,700
Bank and payroll service charges	1,362	1,110
Adjustment to acquisition-related payable	—	(3,343)
Transactional, recruitment, and other bonuses	14,653	733
Apollo transaction costs	3,553	—
Share-based compensation expense	1,925	—
Other	6,457	7,141
Total selling, general, and administrative expense	\$ 132,100	\$ 97,039

During the year ended June 30, 2021, \$13,660 of transaction, recruitment, and other bonuses were paid to management related to the IPO and Apollo transactions (2020: \$nil). In addition, \$8,278 of IPO related expenses were incurred, consisting mainly of underwriter and professional fees, and \$3,553 of transaction costs consisting mainly of advisory fees were paid to unrelated parties in connection with the Apollo transaction.

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

17. Interest expense

	Notes	For the year ended June 30,	
		2021	2020
Interest on long-term debt		\$ 16,665	\$ 16,113
Impact of changes in expected cash flow on deferred financing costs ¹		11,561	(5,921)
Amortization of deferred financing costs		2,413	3,817
Interest on lease liability	13	14,115	14,846
Other		1,582	2,663
Total interest expense		\$ 46,336	\$ 31,518

¹ Includes the write-off of unamortized deferred financing costs on the former credit facilities and financing costs incurred as a result of amendments made to the Credit Agreement upon IPO. \$9,279 and \$1,339 of unamortized deferred financing costs were written off related to the former term facility, and the former revolving credit facilities, respectively, and financing costs of \$1,193 were incurred related to the amendment of the Credit Agreement during the year ended June 30, 2021. Please refer to note 12 for further details.

18. Income taxes

The major components of the provision for (recovery of) income taxes for the year ended June 30, 2021 and 2020 are as follows:

Consolidated statement of comprehensive income

	2021	2020
Current income tax		
Current income tax expense (recovery)	\$ 5,004	\$ (3,799)
Adjustments in respect of current income tax of previous year	1,102	896
	6,106	(2,903)
Deferred income tax		
Relating to origination and reversal of temporary differences	(5,693)	594
Provision for income taxes	\$ 413	\$ (2,309)

Reconciliation between the provision for income taxes and the product of accounting earnings multiplied by the Company's domestic tax rate for the year ended June 30, 2021 and 2020 is as follows:

	2021	2020
Loss before income tax	\$ (11,248)	\$ (28,429)
At ABC's statutory income tax rate of 26.5% (2020: 26.5%)	(2,981)	(7,534)
Adjustments in respect to current income tax of previous years	1,102	896
Manufacturing and processing profits deduction	—	(348)
Losses not benefitted	979	3,092
Non-deductible expenses for tax purposes	2,093	2,208
Effect of foreign tax rates in other tax jurisdictions	818	(435)
Reversal of prior year items recognized for tax	(1,528)	—
Other	(70)	(188)
At the effective income tax rate of -3.67% (2020: 8.12%)	\$ 413	\$ (2,309)

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

Deferred tax

Deferred tax assets (liabilities) relate to the following:

	Consolidated Statement of Financial Position		Consolidated Statement of Comprehensive Income		Translation and other	
	2021	2020	2021	2020	2021	2020
Accelerated depreciation for tax purposes on property, plant and equipment	\$ (26,214)	\$ (32,993)	\$ (6,779)	\$ 2,038	\$ —	\$ 972
Accelerated amortization for tax purposes on other assets	(17,430)	(18,382)	(952)	1,815	—	—
Right of use asset	2,980	1,409	(1,571)	(1,409)	—	—
Liabilities currently not deductible for tax	5,125	8,778	3,653	(1,643)	—	578
Revaluation of derivative financial instruments	(2,529)	6,455	(734)	(616)	9,718	(5,932)
Deferred financing costs	2,033	(1,976)	(4,009)	1,769	—	—
Losses available for offsetting against future taxable income	12,790	12,670	(120)	(3,602)	—	—
Other	(4,191)	714	4,819	2,242	86	(1,466)
Deferred tax expense (recovery)			\$ (5,693)	\$ 594	\$ 9,804	\$ (5,848)
Deferred income tax liabilities, net	\$ (27,436)	\$ (23,325)				
<i>Reflected in the consolidated statement of financial position as follows:</i>						
Deferred income tax assets	5,237	1,785				
Deferred income tax liabilities	(32,673)	(25,110)				
Deferred income tax liabilities, net	\$ (27,436)	\$ (23,325)				

As at June 30, 2021, the Company has accumulated approximately \$70,256 (2020: \$72,025) in non-capital losses to reduce taxable income in future years. If unused, these losses will expire as follows:

Year	
Within one year	\$ 709
1 - 5 years	6,126
Thereafter (until 2040)	24,909
Indefinite	38,512
	\$ 70,256

As at June 30, 2021, tax losses of \$17,975 (2020 \$18,498) in foreign jurisdictions and unrealized foreign exchange losses of \$nil (2020: \$10,722) have not been recognized in the consolidated financial statements. Additionally, \$7,092 (2020: \$5,329) of tax credits related to research and development activities have not been recognized.

The amount of temporary differences associated with investments in subsidiaries (outside basis) for which deferred tax liabilities have not been recognized in the consolidated financial statements is \$102,074 as at June 30, 2021 (2020: \$29,763).

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

19. Segmented information

The Company's sales depend primarily upon light vehicle production in the North American market and the rest of the world. OEM production volumes in each of these regions may be impacted by a number of geographic factors, including general economic conditions, interest rates, consumer credit availability, fuel prices and availability, supply of component parts and assemblies, infrastructure, legislative changes, environmental emission and safety issues, and labour and/or trade relations.

Given the differences between the regions in which the Company operates, the Company's segments are segregated on a geographic basis between North America and Rest of World, which is how the Chief Executive Officer, who is the Company's chief operating decision maker ("CODM"), reviews results to assess performance and make decisions about resource allocation. The Rest of World segment includes operating segments that are not individually reportable. In addition, given that the CODM regularly reviews the operating results and performance of the equity-accounted joint ventures and is responsible for making resource allocation decisions to the joint ventures, the Company has also identified its joint ventures as a segment.

Beginning in the third quarter of 2021, the CODM measures segment performance based on operating income (loss) as shown in the consolidated statement of comprehensive income, which is defined as net earnings (loss) before interest and taxes. Presentation of comparative periods has been adjusted to reflect this change. For the joint venture segment, information is presented on a proportionate consolidation basis, as this is the basis upon which the CODM makes strategic decisions.

The following financial information is presented by segment and comes from the consolidated financial statements.

For the year ended June 30, 2021	North America	Rest of World	Joint Ventures ¹	Total	Adjustments ²	Total Reportable Segments
Revenue						
External customers ³	\$ 921,069	\$ 49,781	\$ 129,295	\$ 1,100,145	\$ (129,295)	\$ 970,850
Inter-segment revenues	8,929	881	6,283	16,093	(16,093)	—
Total revenue	\$ 929,998	\$ 50,662	\$ 135,578	\$ 1,116,238	\$ (145,388)	\$ 970,850
Capital additions	\$ 35,094	\$ 1,872	\$ 6,260	\$ 43,226	\$ (6,260)	\$ 36,966
Operating income (loss)	30,268	(855)	7,379	36,792	(1,704)	35,088
As at June 30, 2021						
Total assets	\$ 797,298	\$ 46,729	\$ 93,727	\$ 937,754	\$ (82,125)	\$ 855,629
Total liabilities	675,584	50,651	46,315	772,550	(82,125)	690,425

^{1.} The joint venture segment is presented on a 50% basis, which corresponds to the Company's proportionate share of ownership in the joint ventures.

^{2.} The adjustments and eliminations include the reversal of the joint ventures at 50%.

^{3.} For the year ended June 30, 2021, external customer revenues include tooling revenues of \$57,437 for the Company, excluding the joint ventures.

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

For the year ended June 30, 2020	North America	Rest of World	Joint Ventures ¹	Total	Adjustments ²	Total Reportable Segments
Revenue						
External customers ³	\$ 775,879	\$ 47,008	\$ 112,049	\$ 934,936	\$ (112,049)	\$ 822,887
Inter-segment revenues	7,279	2,320	5,196	14,795	(14,795)	—
Total revenue	\$ 783,158	\$ 49,328	\$ 117,245	\$ 949,731	\$ (126,844)	\$ 822,887
Capital additions	\$ 55,926	\$ 3,061	\$ 4,887	\$ 63,874	\$ (4,887)	\$ 58,987
Operating income (loss)	4,032	(5,572)	3,580	2,040	1,049	3,089

As at June 30, 2020	North America	Rest of World	Joint Ventures ¹	Total	Adjustments ²	Total Reportable Segments
Total assets	\$ 814,153	\$ 44,049	\$ 90,217	\$ 948,419	\$ (77,284)	\$ 871,135
Total liabilities	712,623	48,930	41,823	803,376	(77,080)	726,296

- The joint venture segment is presented on a 50% basis, which corresponds to the Company's proportionate share of ownership in the joint ventures.
- The adjustments and eliminations include the reversal of the joint ventures at 50%.
- For the year ended June 30, 2020, external customer revenues include tooling revenues of \$47,785 for the Company, excluding the joint ventures.

For the year ended June 30, 2021, the Company's three largest customers account for 61.4%, 10.9% and 9.2% of total revenue across all segments (2020: 61.0%, 11.3%, and 10.3%).

The Company operates in the following main geographical areas:

Revenue ¹ for the year ended	Canada	United States	Mexico	Rest of World	Consolidated
June 30, 2021	\$ 253,348	\$ 388,600	\$ 279,121	\$ 49,781	\$ 970,850
June 30, 2020	243,316	297,044	235,519	47,008	822,887

Non-current assets ² as at	Canada	United States	Mexico	Rest of World	Consolidated
June 30, 2021	\$ 233,404	\$ 181,881	\$ 135,112	\$ 30,296	\$ 580,693
June 30, 2020	255,412	166,265	142,070	29,778	593,525

- Revenue is allocated based on the country in which the order is received.
- Non-current assets include property, plant, and equipment, right-of-use assets, intangible assets, and goodwill.

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

20. Interest in joint ventures

The Company's interests in joint ventures are accounted for using the equity method.

Summarized select financial information of the joint ventures, based on their IFRS financial statements, and reconciliations with the carrying amounts of the investments in the consolidated financial statements are set out below:

June 30, 2021	ABC INOAC Exterior Systems Inc.	ABC INOAC Exterior Systems, LLC	ABCOR Filters Inc.	INOAC Huaxiang	Total
Summarized Statement of Financial Position					
Cash	\$ 3,548	\$ 4,710	\$ 2,468	\$ 5,384	\$ 16,110
Prepaid expenses	3,499	642	129	215	4,485
Current assets	38,400	35,071	5,484	15,234	94,189
Loan receivable	—	33,650	—	—	33,650
Non-current assets	37,190	52,354	79	3,642	93,265
Current liabilities	27,742	19,254	2,729	7,746	57,471
Loan payable	33,650	—	—	—	33,650
Non-current liabilities	34,782	119	258	—	35,159
Other comprehensive loss (gain)	794	—	—	(87)	707
Equity	\$ 13,066	\$ 68,052	\$ 2,576	\$ 11,130	\$ 94,824
Proportion of the Company's ownership	50 %	50 %	50 %	50 %	50 %
Carrying amount of the investments	\$ 6,533	\$ 34,026	\$ 1,288	\$ 5,565	\$ 47,412
For the year ended June 30, 2021	ABC INOAC Exterior Systems Inc.	ABC INOAC Exterior Systems, LLC	ABCOR Filters Inc.	INOAC Huaxiang	Total
Summarized Statement of Comprehensive Income					
Revenue	\$110,195	\$119,732	\$ 12,830	\$ 28,399	\$271,156
Cost of sales	95,397	114,066	10,775	21,303	241,541
Administrative expenses	5,870	6,710	187	2,090	14,857
Interest expense	1,257	—	—	—	1,257
Interest income	14	1,283	6	49	1,352
Earnings before income taxes	\$ 7,685	\$ 239	\$ 1,874	\$ 5,055	\$ 14,853
Income tax expense	1,355	528	494	1,136	3,513
Earnings (loss) for the year	\$ 6,330	\$ (289)	\$ 1,380	\$ 3,919	\$ 11,340
Proportion of the Company's ownership	50%	50%	50%	50%	50%
Company's share of earnings (loss) for the year	\$ 3,165	\$ (145)	\$ 690	\$ 1,959	\$ 5,669

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

June 30, 2020	ABC INOAC Exterior Systems Inc.	ABC INOAC Exterior Systems, LLC	ABCOR Filters Inc.	INOAC Huaxiang	Total
Summarized Statement of Financial Position					
Cash	\$ 3,384	\$ 17,560	\$ 1,763	\$ 4,679	\$ 27,386
Prepaid expenses	2,967	574	90	211	3,842
Current assets	31,386	36,683	3,692	13,826	85,587
Loan receivable	—	39,795	—	—	39,795
Non-current assets	36,118	55,599	42	3,088	94,847
Current liabilities	19,485	14,806	1,339	6,592	42,222
Loan payable	39,795	—	—	—	39,795
Non-current liabilities	41,282	142	—	—	41,424
Other comprehensive income	794	—	—	707	1,501
Equity	\$ 6,737	\$ 77,334	\$ 2,395	\$ 10,322	\$ 96,788
Proportion of the Company's ownership	50 %	50 %	50 %	50 %	50 %
Carrying amount of the investments	\$ 3,369	\$ 38,667	\$ 1,199	\$ 5,161	\$ 48,396

For the year ended June 30, 2020	ABC INOAC Exterior Systems Inc.	ABC INOAC Exterior Systems, LLC	ABCOR Filters Inc.	INOAC Huaxiang	Total
Summarized Statement of Comprehensive Income					
Revenue	\$ 107,631	\$ 107,141	\$ 8,163	\$ 20,217	\$ 243,152
Cost of sales	94,547	101,399	7,171	14,671	217,788
Administrative expenses	9,366	6,701	81	2,057	18,205
Interest expense	1,454	1	—	—	1,455
Interest income	97	1,461	133	31	1,722
Earnings before income taxes	\$ 2,361	\$ 501	\$ 1,044	\$ 3,520	\$ 7,426
Income tax expense (recovery)	(4,171)	1,120	317	958	(1,776)
Earnings for the year	\$ 6,532	\$ (619)	\$ 727	\$ 2,562	\$ 9,202
Proportion of the Company's ownership	50 %	50 %	50 %	50 %	50 %
Company's share of earnings for the year	\$ 3,266	\$ (310)	\$ 364	\$ 1,281	\$ 4,601

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

The following table provides the total amount of transactions that have been entered into with the joint ventures:

	For the year ended June 30, 2021		As at June 30, 2021	
	Purchases from JVs	Sales to JVs	Trade payables to JVs	Trade receivables from JVs
Joint venture in which the Company is a venturer:				
ABC INOAC Exterior Systems Inc.	\$ 4,323	\$ 14,469	\$ 1,019	\$ 1,833
ABC INOAC Exterior Systems, LLC	—	4,111	84	996
ABCOR Filters	8,243	14	1,114	107
INOAC Huaxiang	—	182	—	55

	For the year ended June 30, 2020		As at June 30, 2020	
	Purchases from JVs	Sales to JVs	Trade payables to JVs	Trade receivables from JVs
Joint venture in which the Company is a venturer:				
ABC INOAC Exterior Systems Inc.	\$ 5,009	\$ 12,229	\$ 599	\$ 1,816
ABC INOAC Exterior Systems, LLC	—	4,958	—	159
ABCOR Filters	5,382	34	671	68
INOAC Huaxiang	—	145	—	430

Receivables from joint ventures are non-interest bearing and are normally settled in 30–90 day terms.

During the year ended June 30, 2021, the Company received dividends from ABC INOAC Exterior Systems Inc., ABC INOAC Exterior Systems, LLC, ABCOR Filters, and INOAC Huaxiang in the amounts of \$nil, \$4,500, \$769, and \$1,840, respectively (2020: \$502, \$2,000, \$nil, and \$352, respectively).

21. Commitments and contingencies

Commitments

The Company has committed to purchase, within the next 12 months, machinery and equipment for \$10,449.

Contingencies

From time to time, the Company becomes involved in claims and litigations as part of its normal course of business. While the final outcome thereof cannot be predicted, based on the information currently available, the Company does not believe that the claims and litigations will have a material impact on the Company's consolidated financial statements.

22. Related party transactions

22.1. Cerberus Operations and Advisory LLC

Cerberus Operations and Advisory LLC, a company under common control with ABC up to June 23, 2021, and some of ABC's current and former directors provided consulting services to the Company during the year within their capacity as a director. An amount of \$1,126 (2020: \$1,808) for the year ended June 30, 2021 was charged to profit or loss related to these services. As at June 30, 2021, an amount due to related parties of \$nil (June 30, 2020: \$325) was included in trade payables and accrued liabilities and other payables.

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

22.2 Compensation of key management personnel of the Company

Key management personnel include senior executives and officers of the Company that are primarily responsible for planning, directing and controlling the Company's business activities.

The compensation expense associated with key management personnel are as follows:

	For the year ended June 30,	
	2021	2020
Compensation and other short-term benefits	\$ 11,311	\$ 6,369
Share-based payments	509	—
Total	\$ 11,820	\$ 6,369

The amounts disclosed above were recognized as an expense during the reporting period related to key management personnel. Amounts in 2021 include \$5,949 of transactional bonuses paid to key management personnel related to the IPO and Apollo transactions. Amounts in 2020 include termination benefits for key management personnel that were incurred due to organizational changes.

23. Earnings per share

Basic and diluted earnings per share are calculated by dividing the net earnings attributable to the shareholders of the Company by the weighted average number of ordinary shares outstanding during the period.

	For the year ended June 30,	
	2021	2020
Net loss	\$ (11,661)	\$ (26,120)
Weighted average number of ordinary shares ^{1,2}	52,522,392	52,522,392
Shares deemed to be issued in respect to options ³	—	—
Shares deemed to be issued in respect to RSUs ³	—	—
Weighted average number of shares used in diluted earnings per share	52,522,392	52,522,392
Earnings (loss) per share - basic and diluted	\$ (0.22)	\$ (0.50)

1. As of February 22, 2021, 100,000 of common shares were outstanding. Prior to the IPO closing, there was a stock split on a one-to-525.22392 basis, such that immediately prior to the IPO, there were 52,522,392 common shares outstanding.

2. Weighted average number of ordinary shares for the year ended June 30, 2020 has been adjusted for stock split completed in conjunction with the Pre-Closing Capital Change implemented as part of the IPO.

3. As at June 30, 2021, the impact of the options and RSUs outstanding were not considered in the calculation as they were anti-dilutive.

24. Financial instruments

24.1 Financial assets

Cash and trade and other receivables are non-derivative financial assets carried at amortized cost. The fair value may be affected by changes in the credit risk of the counterparties.

24.2 Financial liabilities

Financial liabilities at amortized cost are initially measured at fair value less transaction costs. The difference between the initial carrying amount and the redemption value is recognized in profit or loss over the duration of the contract using the EIR method. Term loan issuance costs are capitalized when incurred and amortized over the expected life of the loan using the EIR method.

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

24.3 Fair values

Management assessed that the fair values of cash, trade and other receivables, trade payables, and other payables approximate their carrying values largely due to the short-term maturities of these instruments.

The Company measures its derivative financial instruments at fair value. The following table provides the fair value, determined as at June 30, 2021 and 2020, and fair value measurement hierarchy of these derivative financial instruments as defined in the Company's annual consolidated financial statements:

	<u>June 30, 2021</u>	<u>June 30, 2020</u>	<u>Fair value hierarchy</u>
Derivative assets (liabilities)			
<i>Derivatives designated as cash flow hedging instruments:</i>			
Interest rate swaps – USD LIBOR	\$ (5,455)	\$ (8,948)	Level 2
Foreign exchange forward contracts – Canadian Dollar ("CAD")	11,485	(11,490)	Level 2
Foreign exchange forward contracts and collars – Mexican Peso ("MXN")	4,092	(5,355)	Level 2
Total derivative assets (liabilities), net	\$ 10,122	\$ (25,793)	
Total current ¹	\$ 2,552	\$ (7,046)	
Total non-current	\$ 7,570	\$ (18,747)	

¹ Current derivative assets are included in prepaid expenses and other. Current derivative liabilities are included in accrued liabilities and other payables.

The Company enters into derivative financial instruments with large Canadian financial institutions that have investment grade credit ratings. Interest rate swaps, foreign exchange forward contracts and collars are valued using valuation techniques, which employ the use of market observable inputs. The most frequently applied valuation techniques include forward pricing and swap models using present value calculations. The models incorporate various inputs including the credit quality of counterparties, foreign exchange spot and forward rates, yield curves of the respective currencies, currency basis spreads between the respective currencies and interest rate curves. Changes in counterparty credit risk had no material effect on the hedge effectiveness assessment for derivatives designated in hedge relationships and the fair value recognized on derivative financial instruments.

24.4 Financial instruments risk management objectives and policies

The Company's principal financial liabilities comprise long-term debt, trade payables, and other payables. The main purpose of these financial liabilities is to finance the Company's operations. The Company's principal financial assets include trade and other receivables, and cash that derive directly from its operations. The Company also enters into derivative transactions.

The Company is exposed to market risk, credit risk and liquidity risk. The Company's senior management manages the financial risks and develops the appropriate financial risk governance framework for the Company. The Company's senior management reports to the Board of Directors that the Company's financial risk activities are governed by appropriate policies and procedures and that financial risks are identified, measured and managed in accordance with the Company's policies and risk objectives. All derivative activities for risk management purposes are carried out by a specialist team that has the appropriate skills and experience, under the supervision of senior management with final approval from the Board of Directors. It is the Company's policy that it does not trade in derivatives for speculative purposes.

The policies for managing each of these risks are summarized below:

24.4.1 Hedging activities and derivatives

Foreign currency contracts

The Company uses revenue denominated in foreign currency and foreign exchange forward contracts and collars to manage some of its exposure on foreign currency denominated transactions. The foreign exchange forward contracts and collars are entered into for periods consistent with foreign currency exposure of the underlying transactions. The Company applies a hedge ratio of 1:1.

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

The notional amounts and maturities of the derivative financial instruments as at June 30, 2021 are detailed below.

	Maturity			Total
	Less than 3 months	3–12 months	1–5 years	
Designated as hedging instruments:				
<i>Foreign currency forwards</i>				
CAD	\$ 18,906	\$ 69,906	\$ 144,695	\$ 233,507
Average USD-CAD exchange rate	1.28	1.28	1.32	
<i>Foreign currency forwards</i>				
MXN	\$ 5,572	\$ 16,356	\$ 29,669	\$ 51,597
Average USD-MXN exchange rate	22.30	22.79	23.26	

The Company designates certain of its USD-CAD foreign currency forwards as cash flow hedges. During the year ended June 30, 2021, these hedges were assessed to be effective. The Company recorded the following gains and losses relating to these hedges:

	For the year ended June 30,	
	2021	2020
Unrealized gain (loss) in OCI	\$ 23,404	\$ (12,182)
Realized gain (loss) recognized in profit or loss	1,864	(2,348)
Loss recycled from OCI to profit or loss	(906)	(638)
Loss recycled from OCI to inventories	(740)	(1,710)
Loss recycled from OCI to profit or loss due to de-designation	—	(3,086)

During the year ended June 30, 2021, the Company restructured certain of its USD-CAD foreign currency contracts to extend the maturities to fiscal years 2024 and 2025. As the forecasted transactions related to the restructured hedges were still probable, the losses deferred in OCI were released when the original hedged transactions impacted earnings.

The Company designates certain of its USD-MXN foreign currency forwards and collars as cash flow hedges. During the year ended June 30, 2021, these hedges were assessed to be effective. The Company recorded the following gains and losses relating to these hedges:

	For the year ended June 30,	
	2021	2020
Unrealized gain (loss) in OCI	\$ 11,224	\$ (8,977)
Realized gain recognized in profit or loss	2,028	1,320
Gain recycled from OCI to profit or loss	244	115
Gain recycled from OCI to inventories	754	1,205
Loss recycled from OCI to profit or loss due to de-designation	—	(1,011)

Interest rate swaps

The Company uses interest rate swaps to hedge some of its exposure to floating interest rates. To maximize hedge effectiveness, the Company's only hedges the risk in respect of benchmark interest rates and the credit risk spread on the hedged item is excluded. The Company applies a hedge ratio of 1:1.

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

At June 30, 2021, the Company had interest rate swap agreements with a total notional amount of \$225,000 (June 30, 2020: \$225,000) whereby the Company pays a weighted average fixed interest rate of 1.56% (June 30, 2020: 1.56%) and receives interest at a floating rate equal to 1-month USD LIBOR on the total notional amount. The interest rate swap agreements mature in May 2023.

The Company's interest rate swaps were designated as cash flow hedges and assessed to be effective. The following gains or losses were recorded in the Company's consolidated financial statements related to these swaps:

	For the year ended June 30,	
	2021	2020
Unrealized gain (loss) in OCI	\$ 348	\$ (7,172)
Gain (loss) recycled from OCI to profit or loss	(3,230)	17

24.4.2 Other risks

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument or an asset will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, foreign currency risk and other price risk, such as commodity risk. Financial instruments and assets affected by market risk include cash, trade and other receivables, inventories, trade payables, accrued liabilities and other payables, long-term debt, and derivative financial instruments.

The sensitivity analyses in the following sections relate to the financial position as at June 30, 2021 and June 30, 2020.

Interest rate risk and sensitivity

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's exposure to the risk of changes in market interest rates relates primarily to the Company's long-term debt obligation with floating interest rates. The assumed movement in basis points for the interest rate sensitivity analysis is based on the currently observable market environment, showing a significantly higher volatility than in prior years.

The Company manages its interest rate risk by having a balanced portfolio of fixed and floating rate loans and borrowings. To manage this, the Company enters into interest rate swaps, in which it agrees to exchange, at specified intervals, the difference between fixed and floating rate interest amounts calculated by reference to an agreed-upon notional principal amount. At June 30, 2021, after taking into account the effect of interest rate swaps, approximately 80% (June 30, 2020: 58%) of the Company's borrowings were at a fixed rate of interest.

With all other variables held constant, an increase in interest rate of 50 basis points would have a negative impact on pre-tax earnings of \$405 for the year ended June 30, 2021 on a hedged basis (2020: \$491).

Foreign currency risk and sensitivity

ABC's functional currency is the USD. The Company also has transactions denominated in CAD and MXN because it sells into the Canadian and Mexican markets and purchases goods and services from Canada and Mexico. To a lesser extent the Company has transactions denominated in Brazilian real, euros, Japanese yen and Chinese renminbi. As a result, changes in those currencies to USD exchange rates can impact ABC's business and results of operations, and result in foreign currency gains or losses.

The Company manages its foreign currency risk by using foreign currency derivatives to cover forecast purchase transactions that are expected to occur. When a foreign currency derivative is entered into for this purpose, the Company ensures the terms of the foreign currency derivative closely match the maturity dates of the hedged exposure.

Excluding the impact of hedge accounting, a 5% strengthening of the CAD against the USD would have decreased earnings before income tax by approximately \$3.3 million for the year ended June 30, 2021 (2020: \$3.5 million). A 5% strengthening of the MXN against the USD would have decreased earnings before income tax by approximately \$3.1 million for the year ended June 30, 2021 (2020: \$2.7 million). A weakening would have had the equal but opposite effect, on the basis that all

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

other variables remain constant. The Company's exposure to foreign currency changes for all other currencies is not material.

Commodity price risk and sensitivity

The Company's Board of Directors has developed and enacted a risk management strategy for commodity price risk and its mitigation. The Company's operations require the ongoing purchase and manufacture of resin and are affected by the price volatility of resin and its inputs.

A 5% increase in the price of resin (all other variables held constant) would have a negative impact on pre-tax earnings of \$7,974 for the year ended June 30, 2021 (2020: \$7,016), and vice versa.

Credit risk

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Company is exposed to credit risk from its operating activities (primarily trade receivables), from its deposits with banks and financial institutions and derivative financial instruments.

Trade receivables

Customer credit risk is subject to the Company's established policies, procedures and controls relating to customer credit risk management. Credit quality of a customer is assessed based on an extensive credit rating scorecard, and individual credit limits are defined in accordance with this assessment. Outstanding customer receivables are regularly monitored for collectability.

The aging analysis of trade receivables, based on days past due, is as follows:

	<u>Total</u>	<u>Current and <30 days</u>	<u>30–60 days</u>	<u>61–90 days</u>	<u>>90 days</u>
As at June 30, 2021	\$ 76,653	\$ 75,659	\$ 709	\$ 173	\$ 112
As at June 30, 2020	44,958	42,737	1,526	243	452

An impairment analysis is performed at each reporting date on an individual basis for each customer. The calculation is based on actual incurred historical data and forward-looking information available. The maximum exposure to credit risk at the reporting date is the carrying value of each class of financial assets. The Company is exposed to concentration of risk with respect to trade receivables. As at June 30, 2021, the Company's three largest customers accounted for 30.1%, 5.9% and 2.0%, respectively, of all receivables owing (June 30, 2020: 22.7%, 13.7%, and 2.6%, respectively).

Deposits with banks and financial institutions

Cash and derivative financial instruments are primarily held with large financial institutions with investment-grade credit ratings. The Company's maximum exposure to credit risk for deposits with banks and financial institutions and derivative financial instruments is their carrying amounts.

Liquidity risk

The Company is exposed to liquidity risk related to its ability to fund its operating expenses, working capital and capital expenditures, including its obligations as they become due. The Company has access to cash and the Credit Facilities and has the ability to sell a portion of its receivables. The Company monitors its cash balances daily. The Company's objective is to ensure that sufficient liquidity is on hand to fund its operations, including its obligations as they fall due, while minimizing interest expense.

Concentration risk

Concentrations arise when a number of counterparties are engaged in similar business activities, or activities in the same geographical region, or have economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions. Concentrations indicate the relative sensitivity of the Company's performance to developments affecting a particular industry.

In order to avoid excessive concentrations of risk, the Company's policies and procedures include specific guidelines to focus on the maintenance of a diversified product portfolio. Identified concentrations of credit risks are controlled and managed accordingly.

ABC Technologies Holdings Inc. (previously ABC Group Holdings Parent Inc.)

Notes to Consolidated Financial Statements

(Expressed in thousands of United States dollars, except per share figures or when otherwise indicated)

Master netting and similar agreements

The Company enters into derivative transactions under International Swap and Derivatives Association (“ISDA”) master netting agreements. In general, under such agreements, the amounts owed by each counterparty on a single day in respect of all transactions outstanding in the same currency are aggregated into a single net amount that is payable by one party to the other. In certain circumstances – e.g. when a credit event such as a default occurs – all outstanding transactions under the agreement are terminated, the termination value is assessed and only a single net amount is payable in settlement of all transactions.

The ISDA agreements do not meet the criteria for offsetting in the consolidated statement of financial position. This is because the Company does not have any currently legally enforceable right to offset recognized amounts, because the right to offset is enforceable only on the occurrence of future events such as a default or other credit events.

The carrying amounts of recognized financial instruments that are subject to the above agreements have been measured in the consolidated statement of financial position at fair value, as follows:

	Current assets	Non-current assets	Current liabilities	Long-term liabilities
June 30, 2021				
Interest rate swaps – USD LIBOR	\$ —	\$ —	\$ 2,972	\$ 2,483
Foreign exchange forward contracts and collars – MXN	2,399	1,693	—	—
Foreign exchange forward contracts – CAD	3,125	8,360	—	—
June 30, 2020				
Interest rate swaps – USD LIBOR	\$ —	\$ —	\$ 2,923	\$ 6,025
Foreign exchange forward contracts and collars – MXN	445	—	1,387	4,413
Foreign exchange forward contracts – CAD	154	—	3,335	8,309

24.4.3 Capital management

The Company's objectives in managing capital are to ensure sufficient liquidity is available to meet the Company's operational needs, to ensure compliance with covenants related to its Credit Facilities, and to minimize finance costs while taking into consideration current and future industry, market, and economic risks and conditions.

Management monitors forecast cash flows, capital expenditures, debt repayment and key credit metrics on an ongoing basis to manage its capital. The Company defines capital that it manages as the aggregate of its equity and long-term debt. In order to maintain a flexible capital structure, the Company, upon approval from its Board of Directors, may issue, repay, or modify long-term debt, issue shares, repurchase shares, or undertake other activities as deemed appropriate under the specific circumstances. The Board of Directors reviews and approves any material transactions out of the ordinary course of business, including proposals on acquisitions or other major investments or divestitures, as well as annual capital and operating budgets.

The Company is subject to certain covenants on its Credit Facilities. As at June 30, 2021, the Company was in compliance with all of its covenants. Refer to note 12 for discussion on covenants as at June 30, 2020.